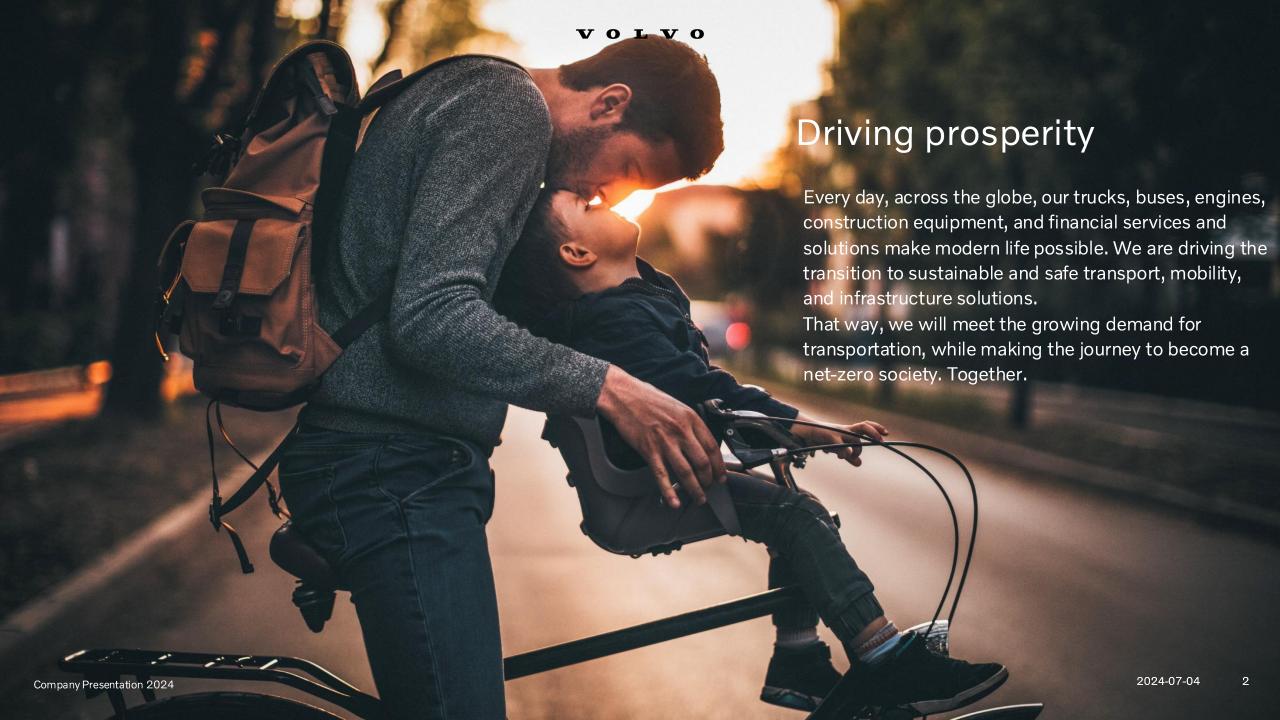
Company presentation Volvo Group Volvo Group Company Presentation 2024 2024-07-04



What we do

Volvo Group offers trucks, buses, construction equipment, power solutions for marine and industrial applications, financing and services that increase our customers' uptime and productivity.

We develop and offer electrified and autonomous solutions for the benefit of customers, society and for the environment.









V O L V O

VOLVO

VOLVO





Our brands

Volvo Group's brand portfolio consists of several distinct brands, targeting a variety of customers and segments.







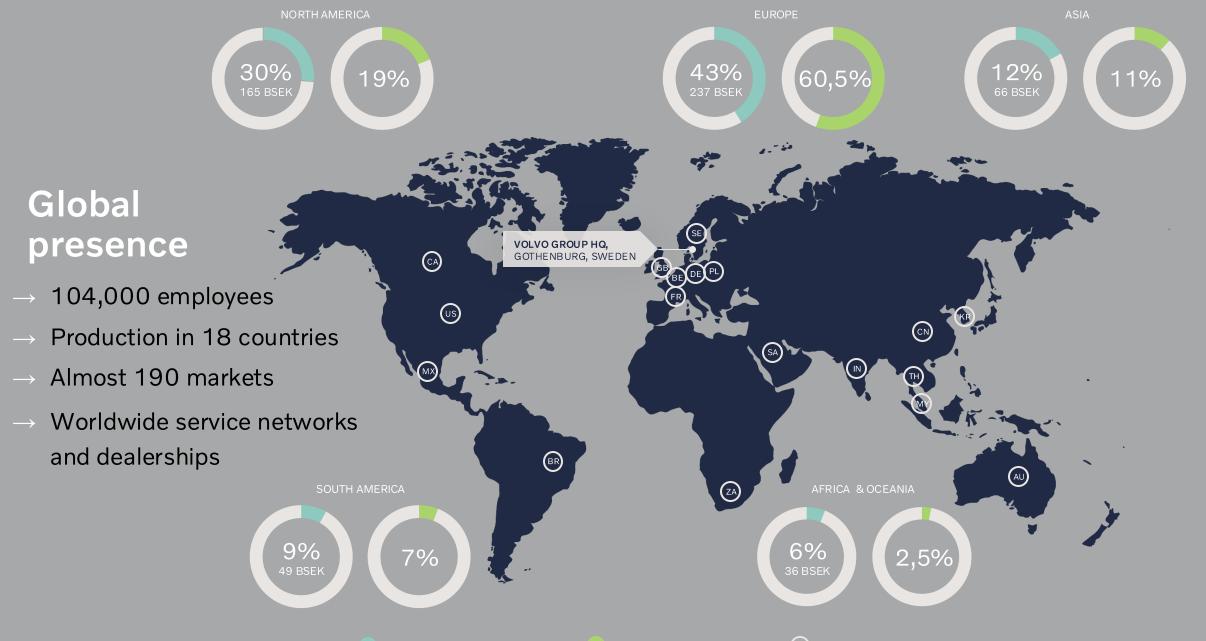








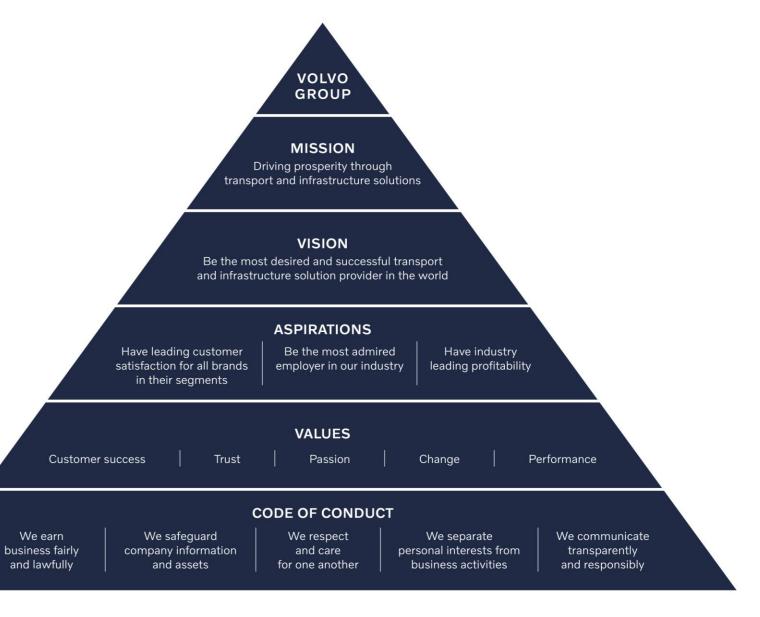




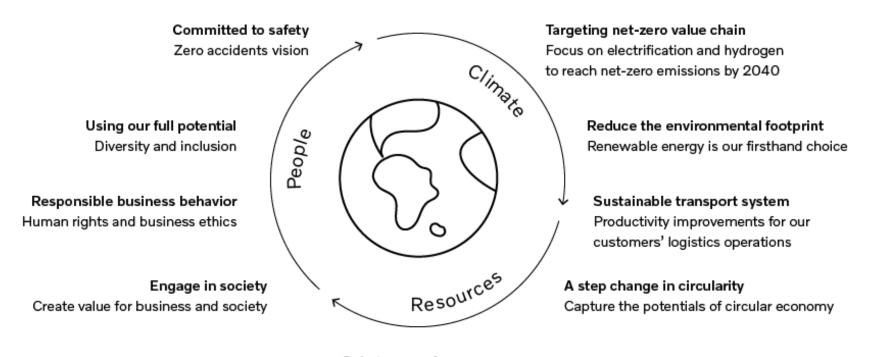
V O L V O

Shaping the world we want to live in

Our mission is to drive prosperity through transport and infrastructure solutions.



Our sustainability priorities



Substances of concern

Limit use of materials and substances of concern

Innovative since 1927

Snapshots of a history of innovation and sustainability focus.





Volvo Trucks introduces driver airbags in heavy-duty trucks as

a world first.

1959

The three-point safety belt is invented.

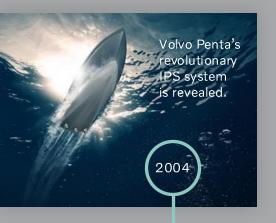
1990

The Volvo Environment
Prize is incepted.

I-Shift becomes available.

Environmental care becomes a core value for Volvo.

1972

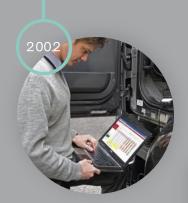


2007

The world's first carbon neutral vehicle manufacturing plant opens in Ghent.







Infomax from Renault Trucks premieres. V-Eagle – Volvo Group's LGBTQnetwork is established.



Volvo Group joins WWF's Climate Savers program.



2015

The ElectriCity project takes place in Gothenburg Results from the Electric Site esearch project shows a 98% reduction in CO₂ emissions.

Volvo Group commits to the goals of the Paris Agreement.

2018

2020



Volvo Group starts series production of electric heavy-duty trucks – completing the range.



100% safe – on our way to zero accidents



We have a vision of zero accidents involving our products and we work diligently to ensure that the Volvo Group is a safe place to work.

→ Safety for all road users

Driver training and safety awareness, safety features in products.

→ Collaboration

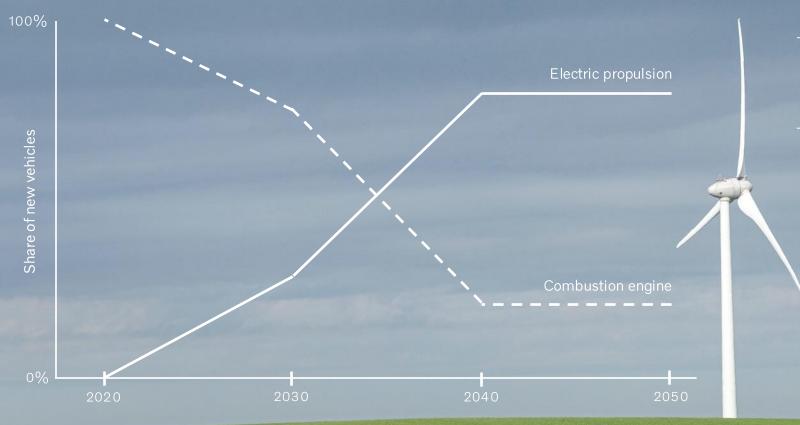
Working with authorities, academia and other industry players to advance knowledge, regulations, and development of new solutions for safer transport systems.

→ Creating knowledge and sharing data

Real time data from accidents and connected vehicles to develop safety related solutions and spread safety awareness. Utilized by us and shared with others.

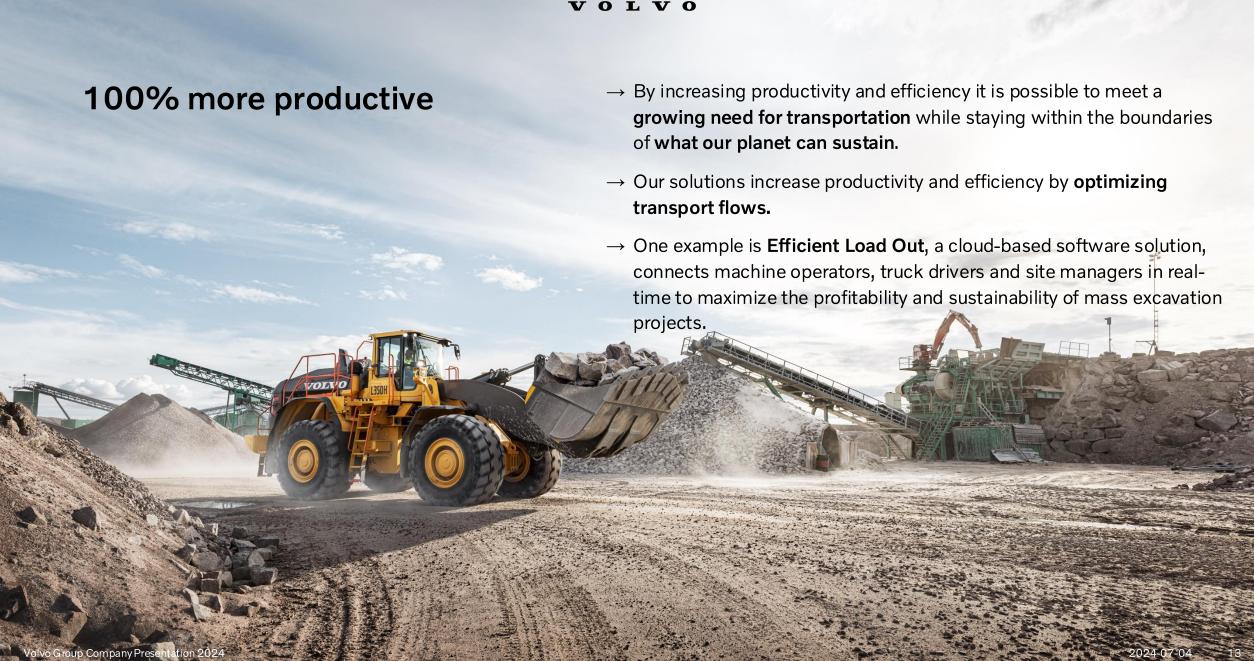
11

Accelerating the sustainable transformation to 100% fossil-free fuel



A STATE OF THE PROPERTY OF THE

- → Our ambition is for 100% of our products to be driven by fossilfree fuels by 2040.
- → To contribute to an emissionsfree future, there will be a steady shift into electric propulsion, and combustion engines will run on biofuel.

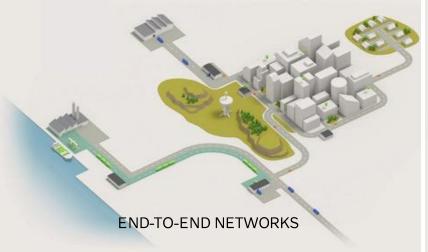


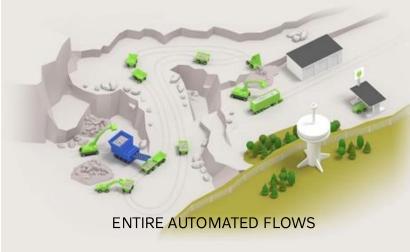
Taking full responsibility

From products to solutions

Electric, connected and autonomous vehicles enable improved logistics efficiency in complete transportation flows. This opens for new business models where the focus is on offering total solutions.







Complete solutions



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15

Climate – Science Based Targets

Scope 1-2

OWN OPERATIONS



Target 2030

-50%

absolute emissions

Status 2023

-23%

Scope 3 use phase TRUCKS



Target 2030

- 40%

emissions per vehicle km

Status 2023

-6%

Scope 3 use phase BUSES



Target 2030

-40%

emissions per vehicle km

Status 2023 **-5%**

Scope 3
use phase
CONSTRUCTION
EQUIPMENT



Target 2030

- 30%

absolute emissions

Status 2023 **-40%**

Scope 3 use phase VOLVO PENTA



Target 2034

- 40%

absolute emissions

Status 2023

+11%



BUSINESS AREAS

Volvo Trucks | Renault Trucks | Mack Trucks | Volvo Construction Equipment |
Volvo Buses | Volvo Penta | Volvo Energy | Volvo Autonomous Solutions |
Volvo Financial Services | Arquus

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Volvo Trucks

One of the largest premium truck brands in the world.

- → Medium and heavy-duty trucks.
- → Main production in Sweden, Belgium, Brazil and the USA.



Volvo FE Electric



Volvo FMX Electric



Volvo FH Aero



Volvo VNL



Renault Trucks

One of the world leaders in heavy goods vehicles.

- → Light, medium and heavyduty trucks.
- \rightarrow Main production in France.



Renault Trucks E-Tech D Wide



Renault Trucks T High



Mack Trucks

One of North America's largest truck manufacturers.

- → Heavy-duty trucks, engines, transmissions and axles.
- → Medium-duty trucks.
- \rightarrow Main production in the USA.





Mack Anthem

Mack LR Electric

Mack MD



Volvo Construction Equipment

A leading provider of construction equipment and innovative solutions.

- → Brands: Volvo, SDLG, Rokbak.
- → Rigid & articulated haulers, wheel loaders, excavators & road equipment.
- → Main production in Sweden, Germany, South Korea and China.







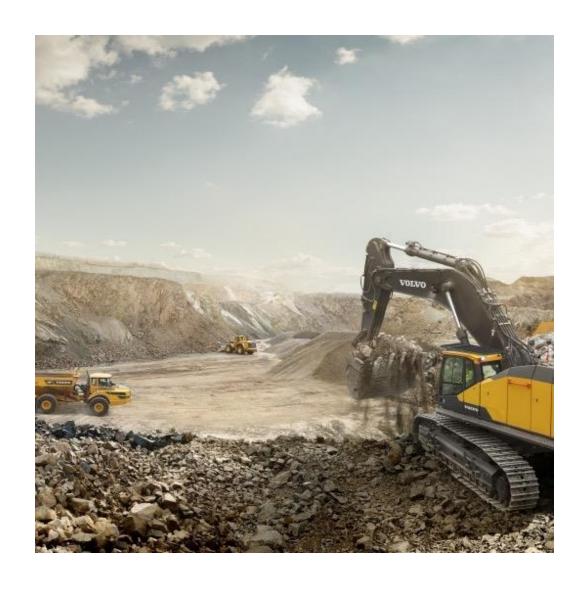


Volvo A60H

Volvo ECR 25 Electric

SDLG LG938L

Rokbak RA40 RA30



Volvo Buses

Leader in the development of sustainable transport solutions for public transport.

- → Premium city- and intercity buses, coaches and chassis.
- → Brands: Volvo and Prevost.
- → Main production in Sweden, Mexico, Brazil and Canada.



Volvo 7900 Electric



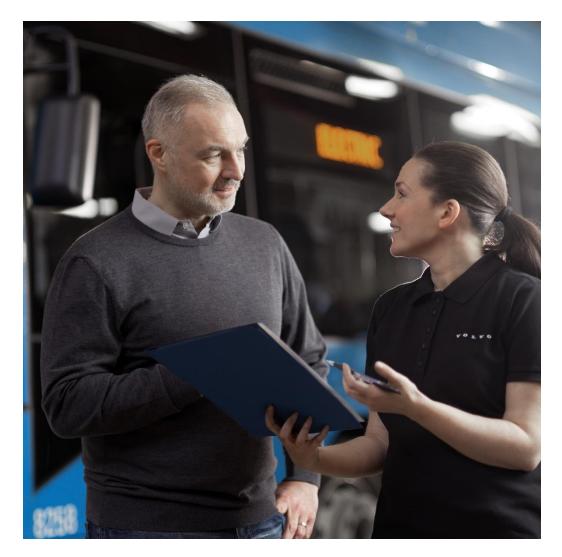
Volvo 9800



Volvo BZL Electric



Prevost X3-45



Volvo Penta

World-leading supplier of power solutions to marine and industrial applications.

- → Engine- and power systems for marine and industrial applications.
- → Production in Sweden and USA.



D16 engine



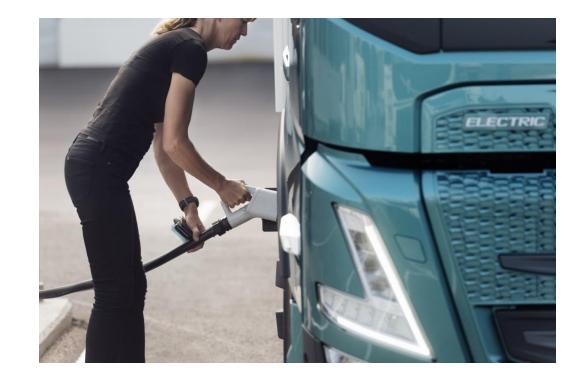
Volvo Penta IPS



Volvo Energy

Volvo Energy is Volvo Group's newest business area, dedicated to make a fundamental breakthrough by accelerating electrification and driving circularity for a better tomorrow through:

- → Charging and Infrastructure: support the Volvo Group brands in sales and services of electrified vehicles and machines.
- → Battery Circularity: create an attractive and sustainable circular business model for second-life batteries.
- → Enabling and accelerating the Volvo Group's overall sustainability ambitions.



Volvo Autonomous Solutions

Dedicated to the commercialization of autonomous transport solutions:

- → Industry verticals: hub-to-hub on highway trucking, ports and logistics centers, mines and quarries
- → Complete Autonomous Transport Solution based on Transport as a Service
- → Full-stack in-house solution for confined areas, partners for hub-to-hub
- → Deployments in Brönnöy, Norway, Switzerland and the United States



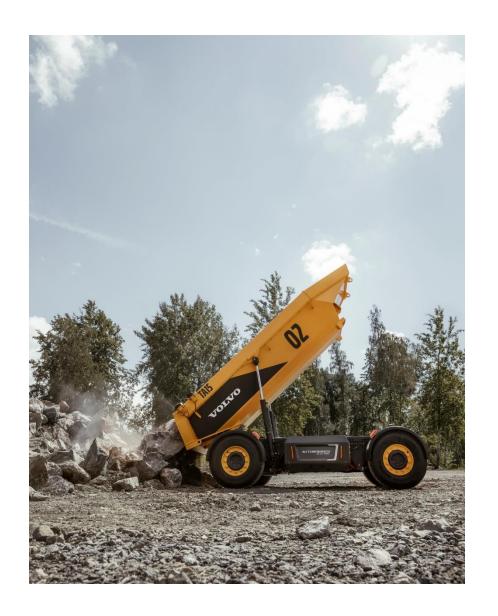
Autonomous Volvo VNL



Tara Solution (Electric & Autonomous)



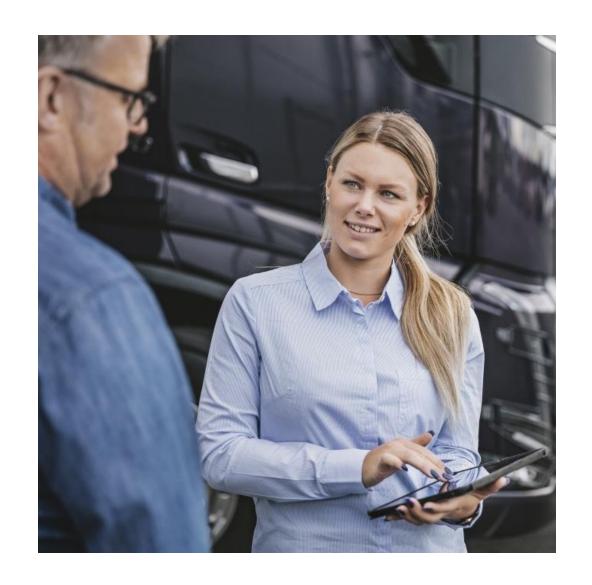
Autonomous Volvo FH



Volvo Financial Services

Volvo Group's captive finance provider committed to customer success

- → Works collaboratively with all Volvo Group brands and business areas as an integral part of Volvo Group's total offer
- → A full range of financing, rental, insurance and other services and solutions for the truck, construction equipment, bus and marine and industrial engine markets
- → Accelerating sustainable solutions for customers



THE STRENGTH OF THE VOLVO GROUP

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Creating synergies

Harnessing shared resources

Volvo Group has global organizations for product development, manufacturing and purchasing. This is one of the ways in which we can create synergies and utilize Volvo Group's extensive and shared resources in the best possible way.



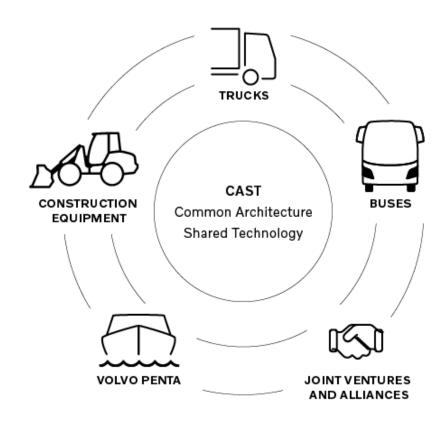




PURCHASING OPERATIONS TECHNOLOGY

CAST – Common Architecture & Shared Technology

A modular approach that benefits all business areas

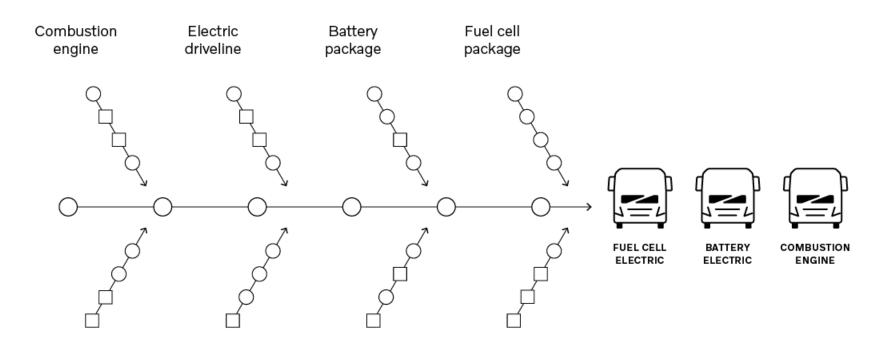


- Volvo Group and its partners can benefit from the Group's modular platform: Common Architecture & Shared Technology (CAST).
- The ambition with CAST is to develop a competitive set of modular products and services that are easy to integrate, that meet future legal, market and society needs, and that exceed customer expectations.
- This modular approach enables Volvo Group to share technology for engines, electronics, transmissions, chassis, connectivity, electromobility and automation among its business areas.

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Mixed model assembly

Volvo produces electric trucks on the same lines as its conventional trucks, which gives high production flexibility and efficiency gains.



Pre-assembly stations

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30













Partnership is the new leadership

Keeping up with the latest development is an essential part of staying successful – and one which is impossible to do on your own. So, Volvo Group engages in numerous collaborations and partnerships.

31

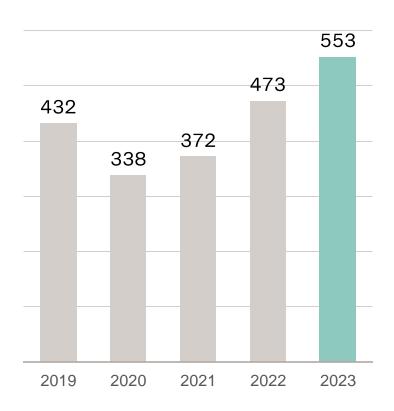
FINANCIAL PERFORMANCE

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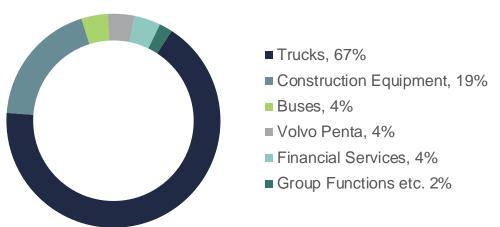
32

Net sales

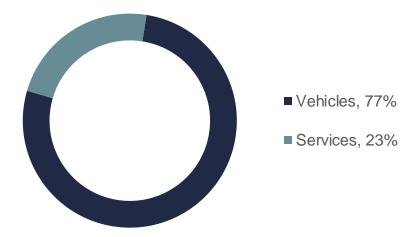
Volvo Group's net sales 2018-2023, BSEK.



Share of net sales by segment



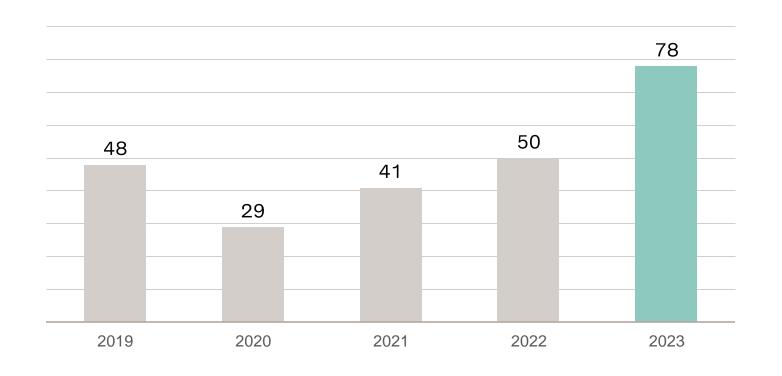
Share of net sales by revenue type



33

Adjusted operating income

Volvo Group's adjusted operating income 2019–2023, BSEK.



Adjusted operating margin:

2023:14.0% **2022:**10.7%

2021: 11.0%

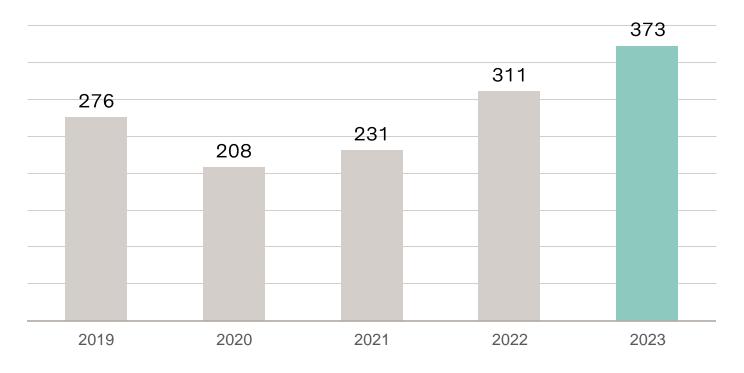
2020: 8.4%

2019: 11.1%

Trucks

Trucks' financial performance 2019–2023.

Net sales (BSEK)



Adjusted operating margin:

2023:14.8%

2022:10.9%

2021: 11.1%

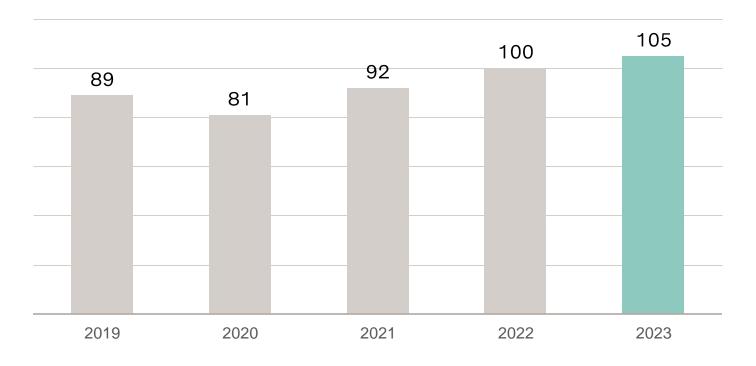
2020: 8.3%

2019: 11.4%

Construction Equipment

Construction Equipment's financial performance 2019–2023.

Net sales (BSEK)



Adjusted operating margin:

2023:16.2% 2022:13.2% 2021: 13.3%

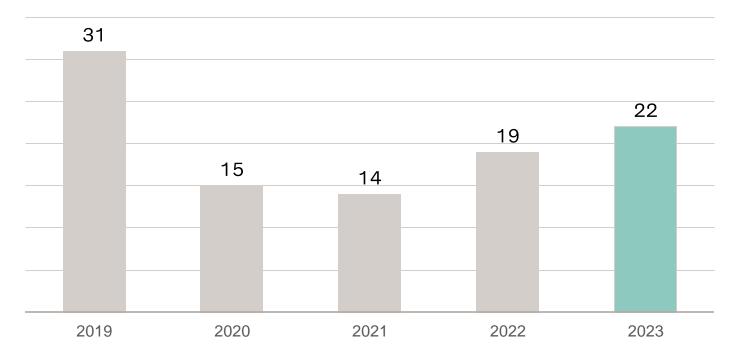
2020: 12.4%

2019: 13.4%

Buses

Buses' financial performance 2019–2023*.

Net sales (BSEK)



Adjusted operating margin:

2023: 4.7% *

2022: 1.9% *

2021: 0.4%*

2020: -3.1%*

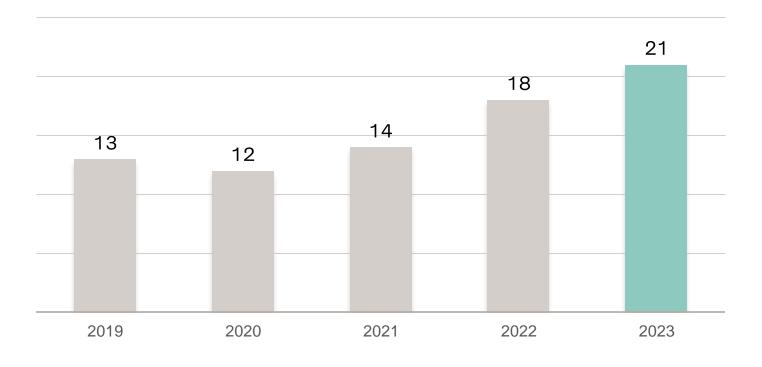
2019: 4.3%

^{*} As of October 1, 2021, the operations of Nova Bus have been reclassified from the Group Segment into Group Functions and Other. To facilitate comparability, financial numbers for 2020, 2021 and 2022 have been restated.

Volvo Penta

Volvo Penta's financial performance 2019–2023.

Net sales (BSEK)



Adjusted operating margin:

2023:15.4%

2022:14.0%

2021: 14.5%

2020: 12.2%

2019: 14.1%

38

Volvo Group

104,000 employees | 190 markets

10 business areas | 13 brands

Sharing resources

Safer | Cleaner | More efficient











VOLVO