



SECOND QUARTER 2021

Martin Lundstedt, President and CEO



Volvo Group

SECOND QUARTER HIGHLIGHTS

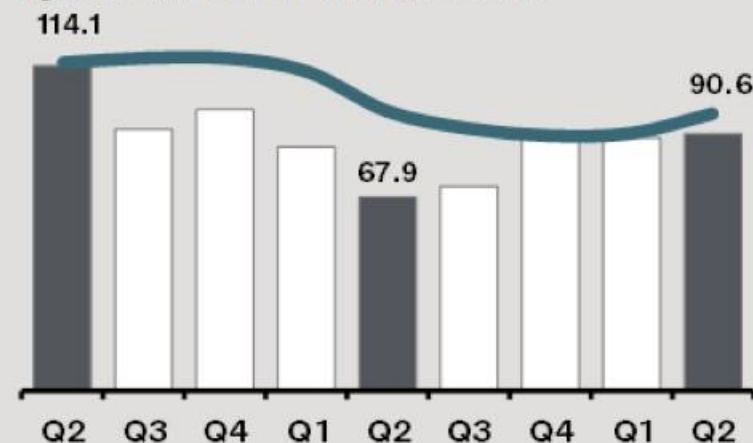
- Net sales adjusted for UD Trucks divestment increased by 33% (+43% excl. FX)
- Adjusted operating income SEK 9.7 bn (3.3) corresponding to a margin of 10.7% (4.5)
- Operating cash flow in the Industrial Operations SEK 5.9 bn (-5.7)
- ROCE 23.4% (15.3%)
- Supply chain constraints impacting production

NET SALES

SEK bn

12 months SEK 341 bn

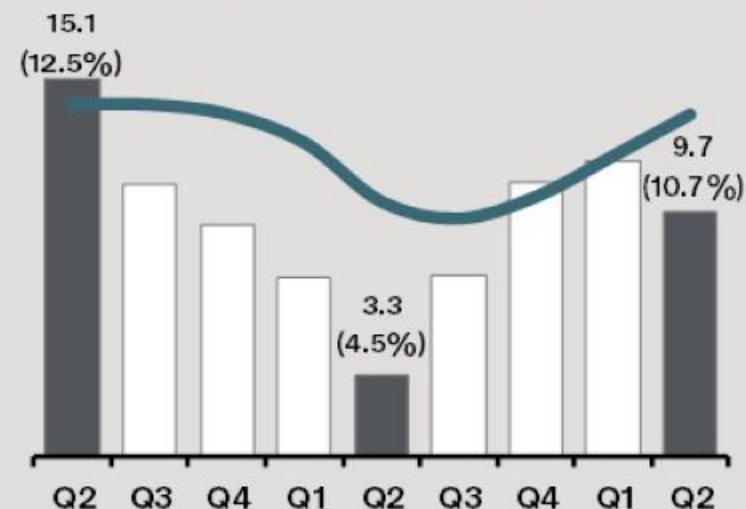
Figures restated for UD Trucks divestment



ADJUSTED OPERATING INCOME

SEK bn (margin)*

12 months 11.1%



* For information on adjustments, see note 7 in the quarterly report

Volvo Group

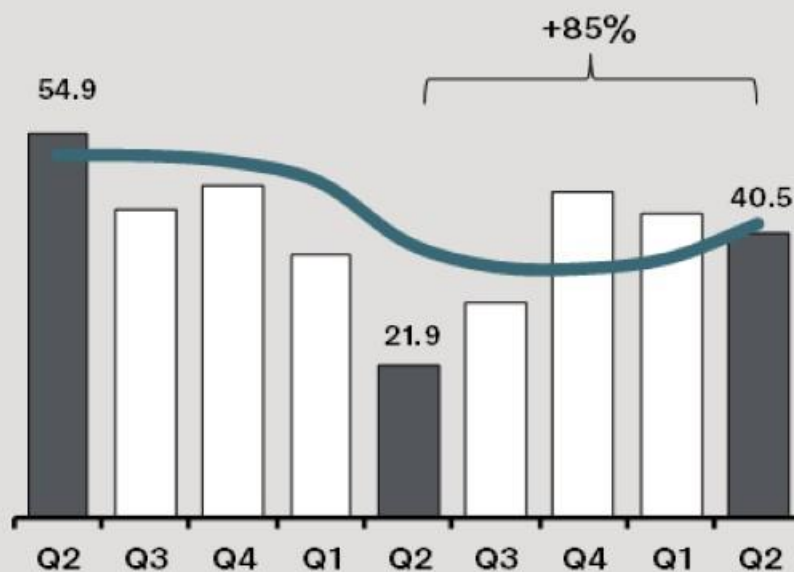
VOLUME DEVELOPMENT IN THE SECOND QUARTER



TRUCK DELIVERIES

k units HD/MD

12 months 161 k units

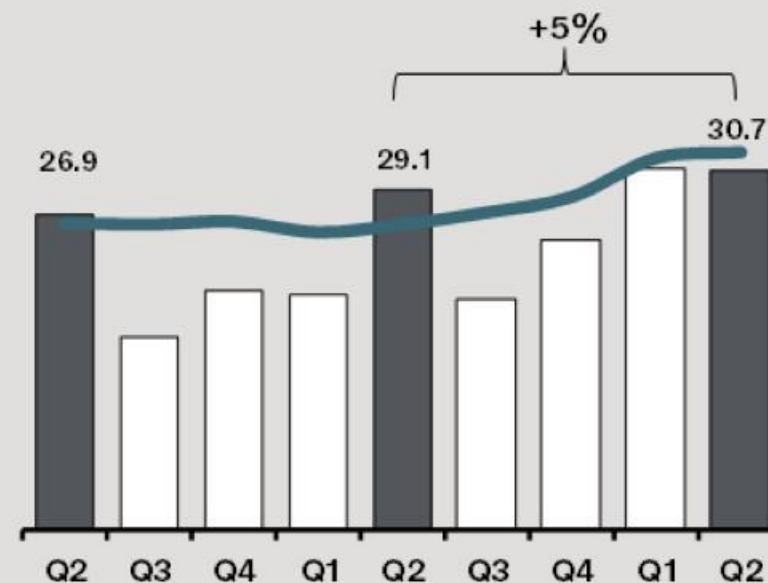


Figures restated for UD Trucks divestment

MACHINE DELIVERIES

k units

12 months 106 k units



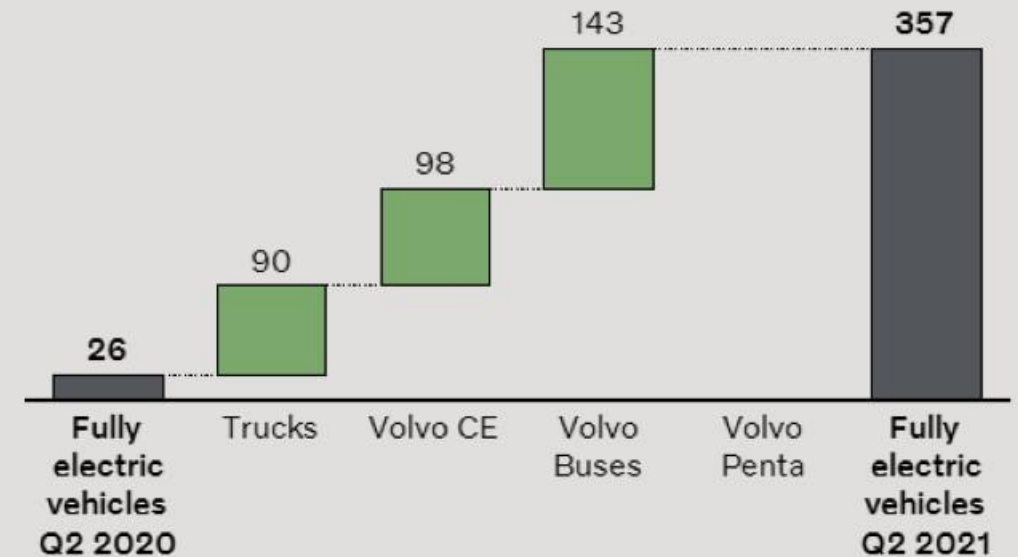
Volvo Group

ELECTRIFICATION PROGRESS

Order Intake, fully electric vehicles, Q2 2021 units HD/MD/LD

Trucks	194
Volvo CE	99
Volvo Buses	50
Volvo Penta	8
Volvo Group, Total	351

Deliveries, fully electric vehicles, Q2 2021 units HD/MD/LD

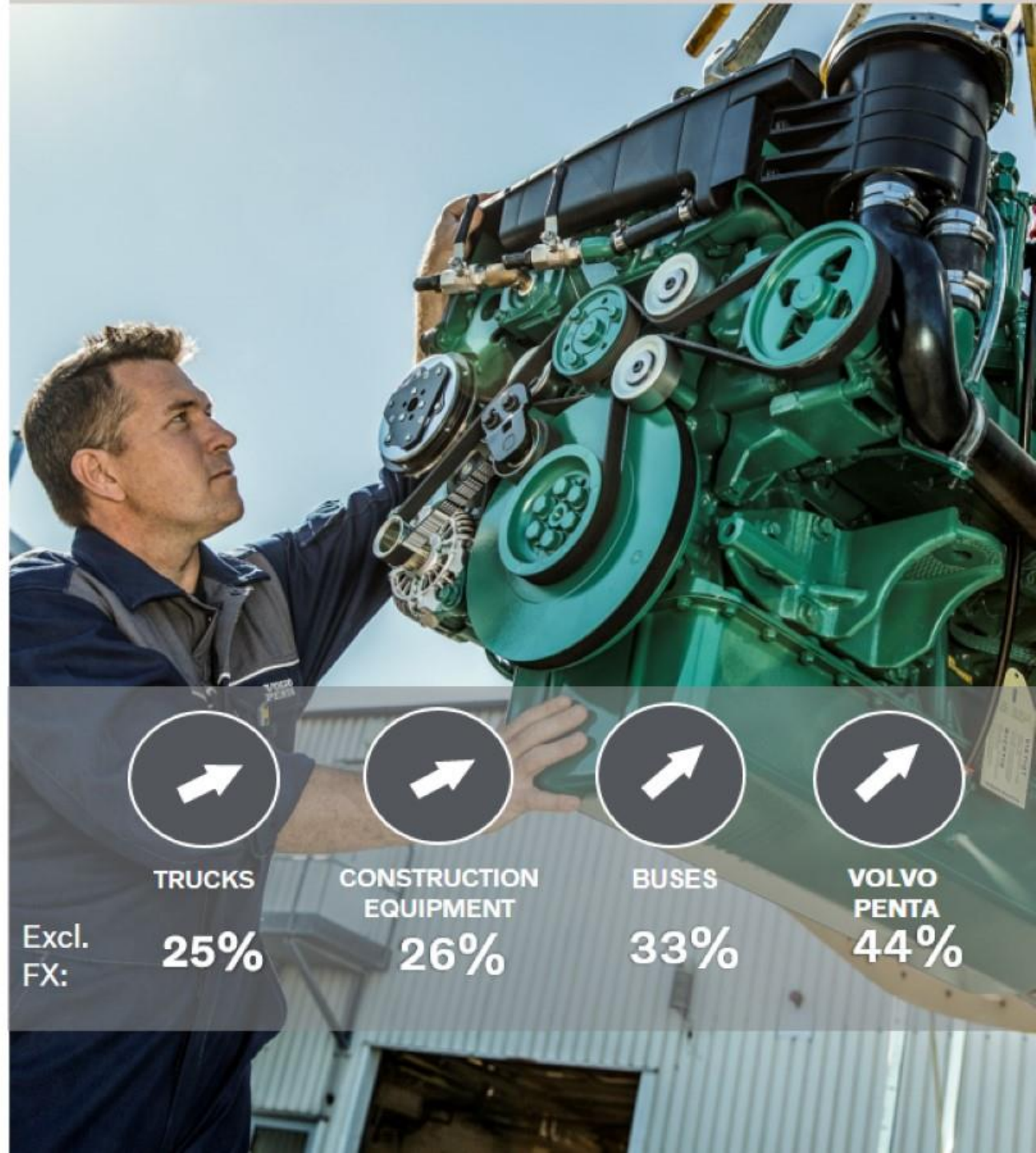
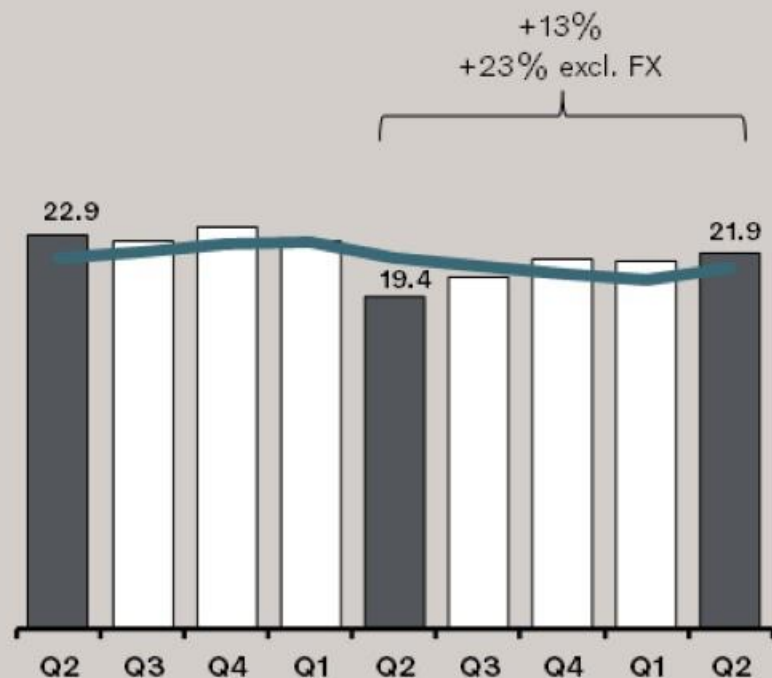


Volvo Group

SERVICE SALES DEVELOPMENT

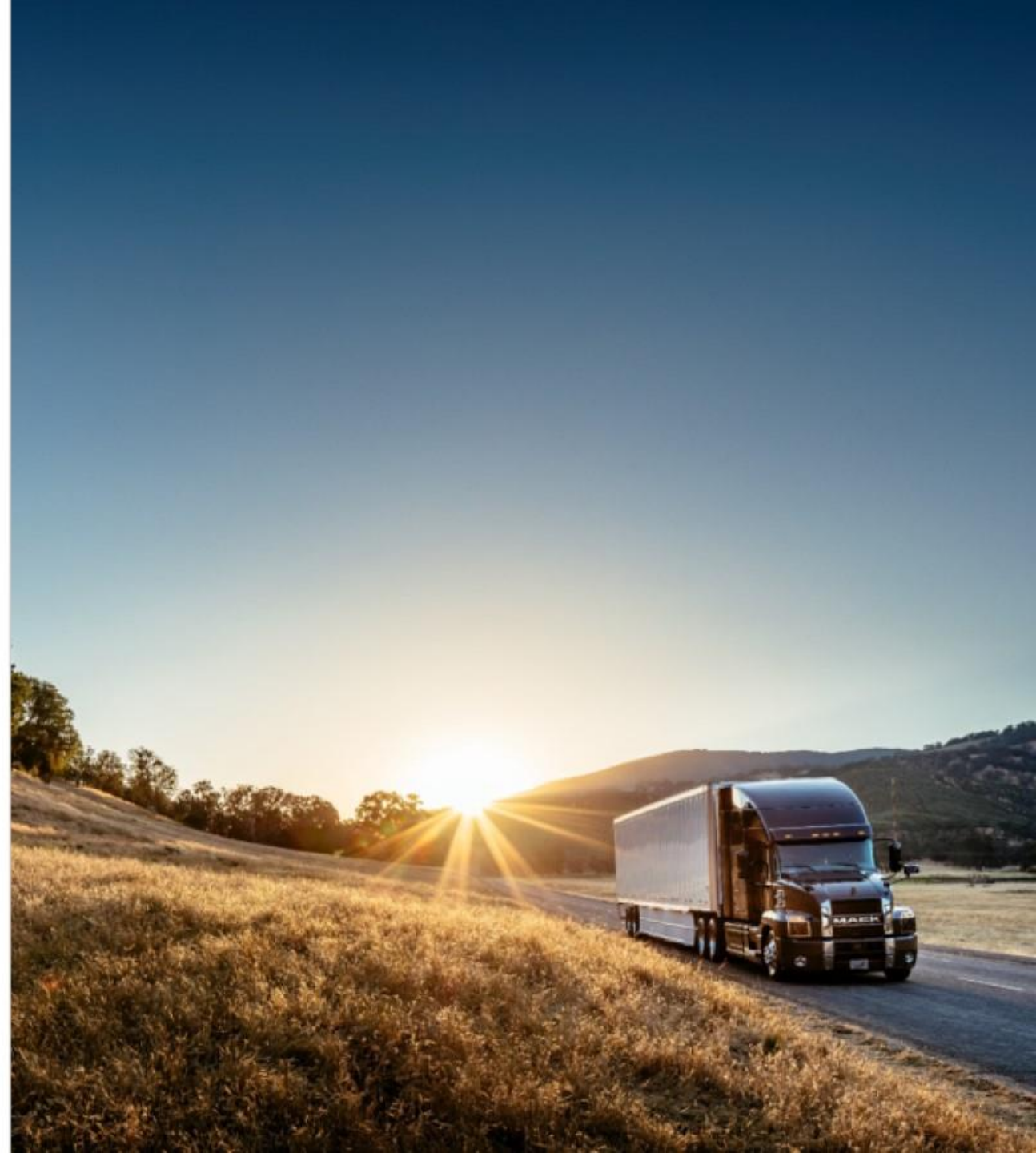
Figures restated for UD Trucks divestment

SERVICE SALES (incl. Financial Services)
SEK bn — 12 months SEK 85.5 bn

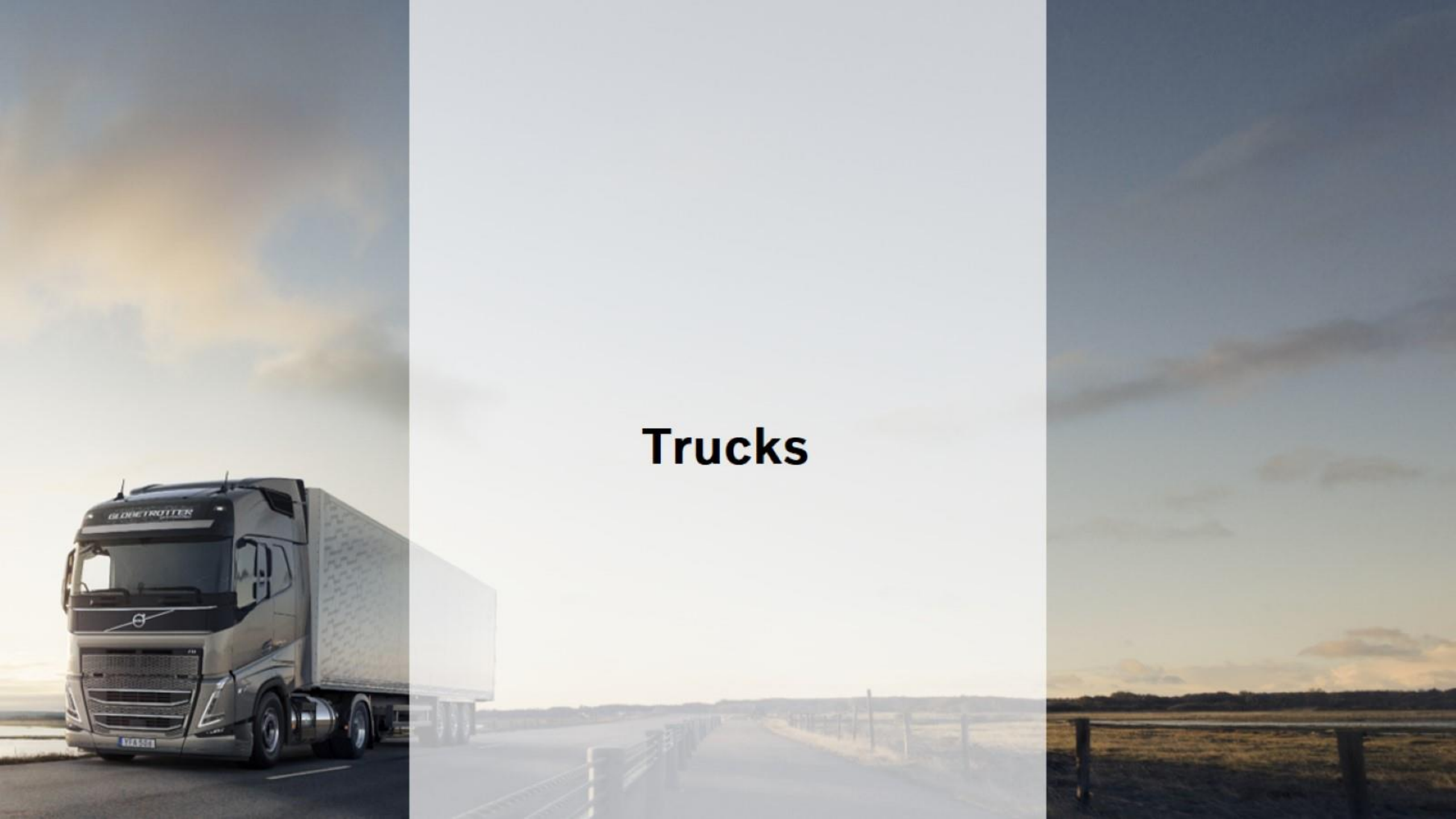


Volvo Group GHG targets validated by Science Based Targets initiative

- Target to reach net-zero value chain emissions by 2040 at the latest, ten years earlier than the SBTi commitment
- GHG reduction interim-goals by 2030:
(Baseline 2019)
 - Trucks and Buses: -40% per vehicle km
 - Volvo CE:-30% in absolute reductions
 - Volvo Penta:-37.5% in absolute reductions by 2034
 - Reduce emissions in our own operations by -50%



Trucks



Trucks

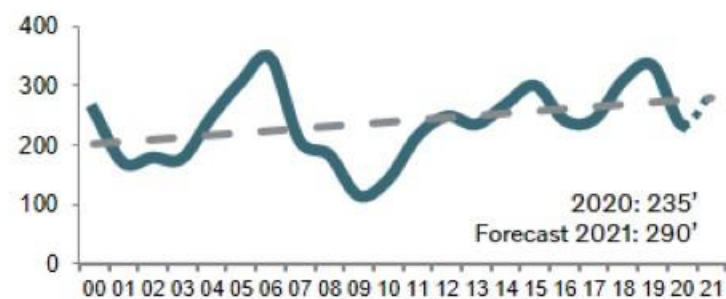
- Renault Trucks T, T high, C & K evolution launched with more comfortable, reliable and productive trucks
- Volvo Group, Daimler Truck and the Traton Group plan to pioneer a European high-performance charging network for heavy-duty trucks



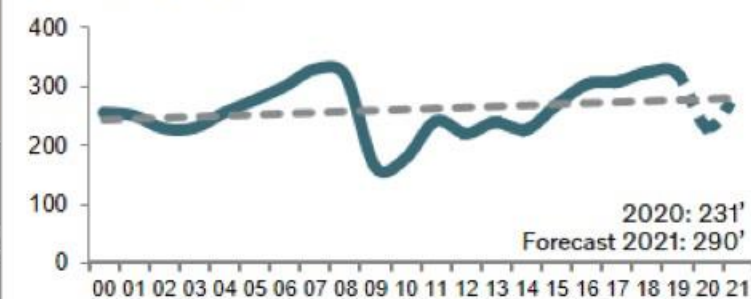
Trucks

MARKET ENVIRONMENT

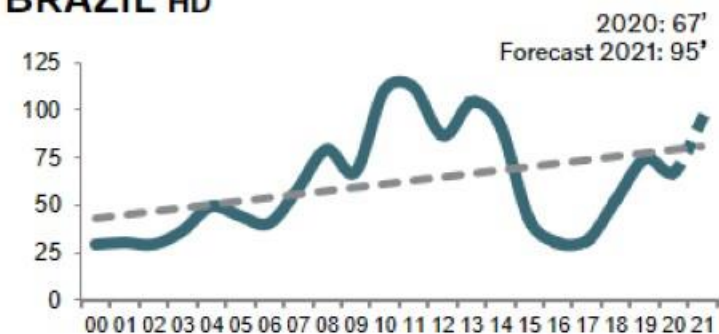
NORTH AMERICA HD



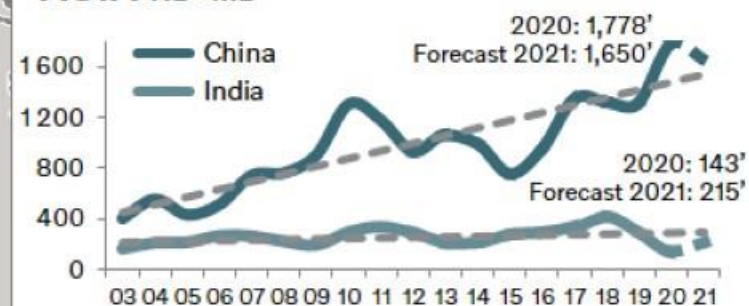
EUROPE HD



BRAZIL HD

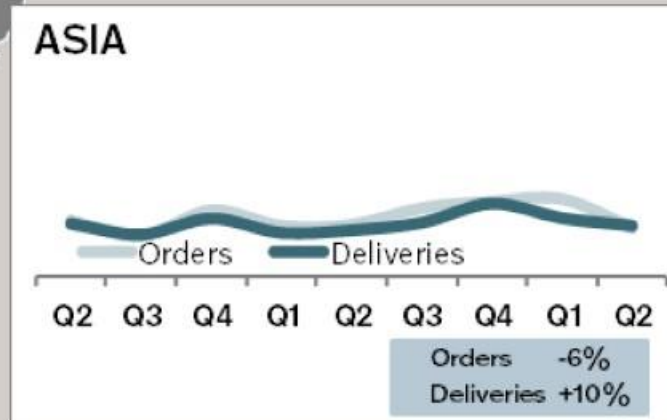
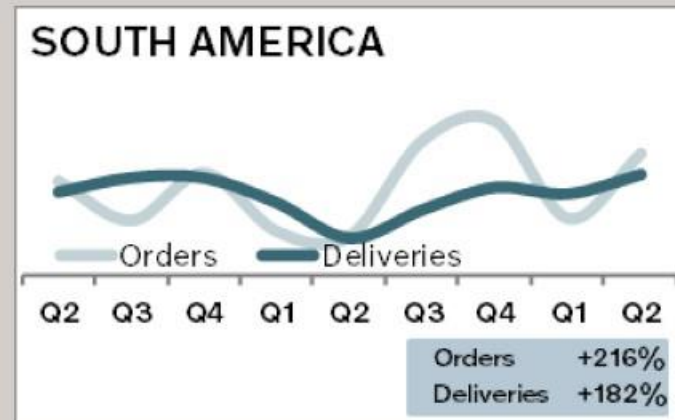


ASIA HD+MD



Trucks

HD/MD: QUARTERLY ORDERS +140% AND DELIVERIES +85%



Figures restated for UD Trucks divestment

Trucks

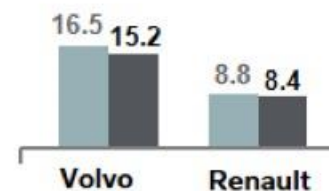
MARKET SHARES



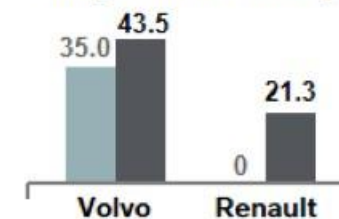
NORTH AMERICA YTD May



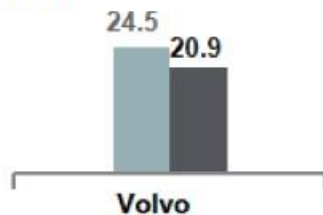
EUROPE (EU29) YTD June Total



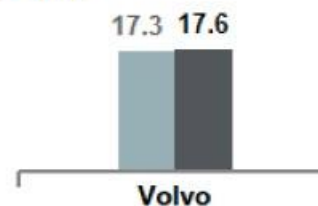
Fully electric YTD May



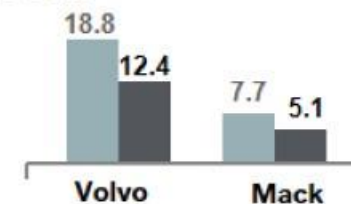
BRAZIL YTD June



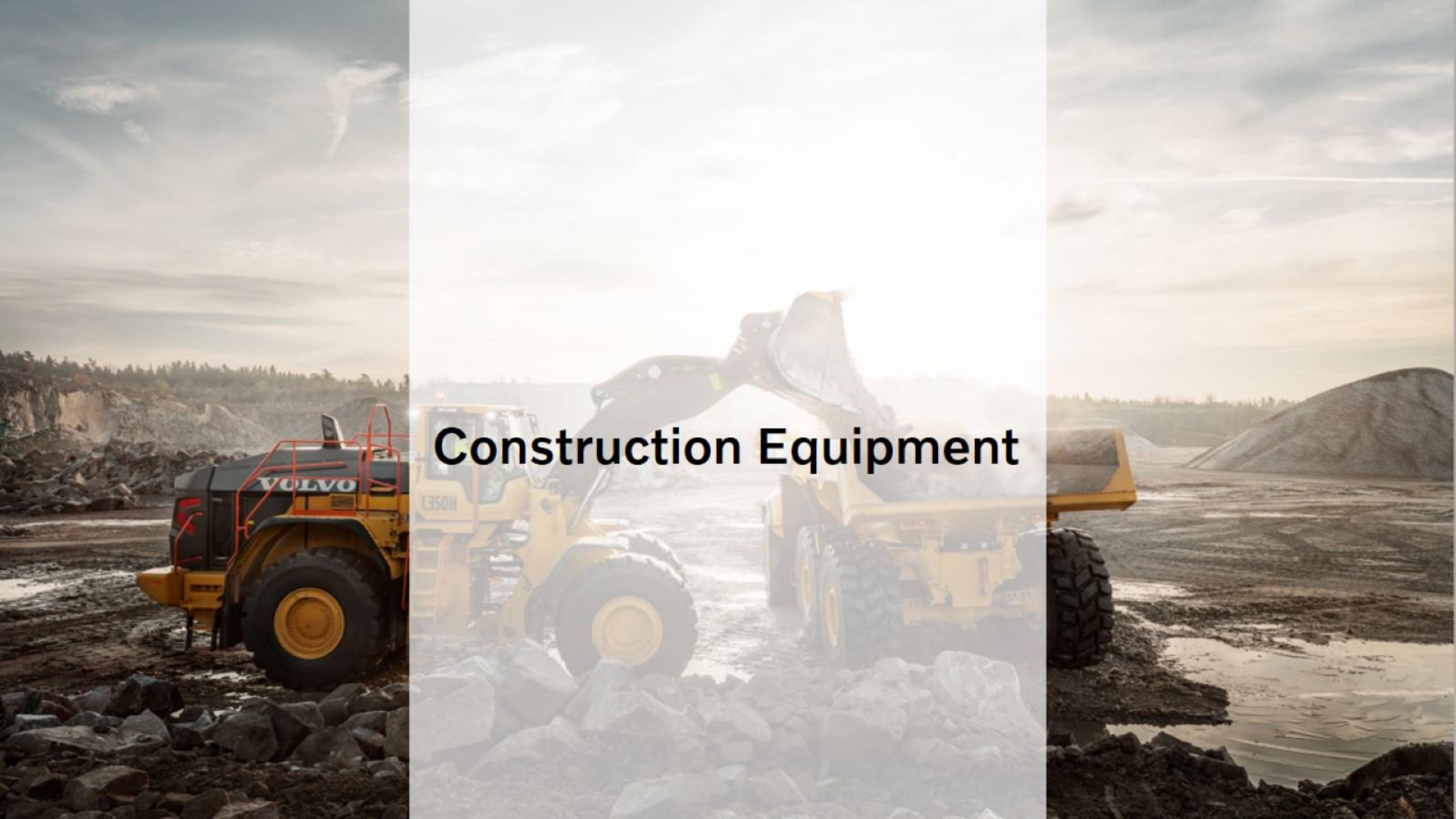
SOUTH AFRICA YTD May



AUSTRALIA YTD June



HD%  2020  2021



Construction Equipment

Construction Equipment

- Introducing a new 50-tonne excavator machine class aimed at heavy-duty digging and large site preparation.
- First dedicated Fuel Cell Test Lab in Volvo Group opened in Eskilstuna, Sweden

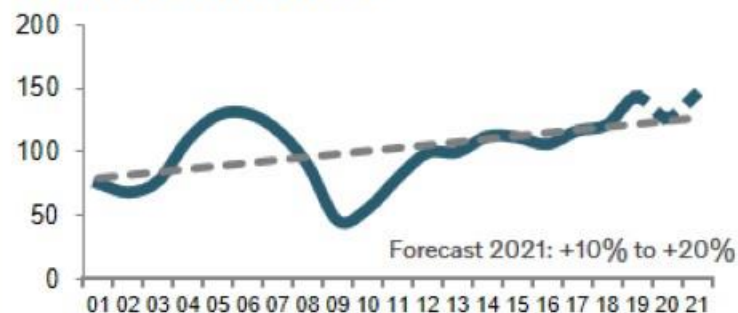


Construction Equipment

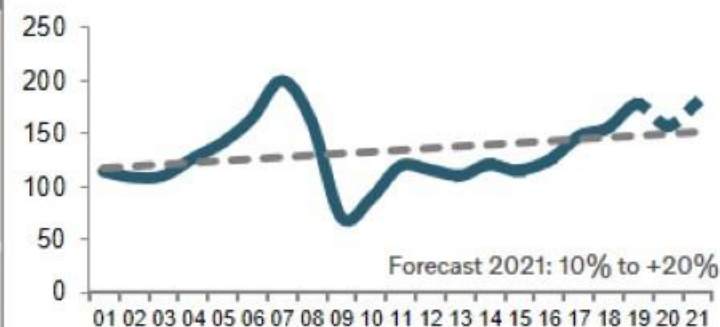
MARKET ENVIRONMENT



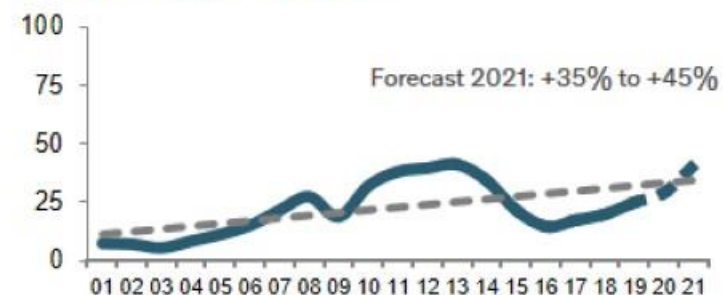
NORTH AMERICA



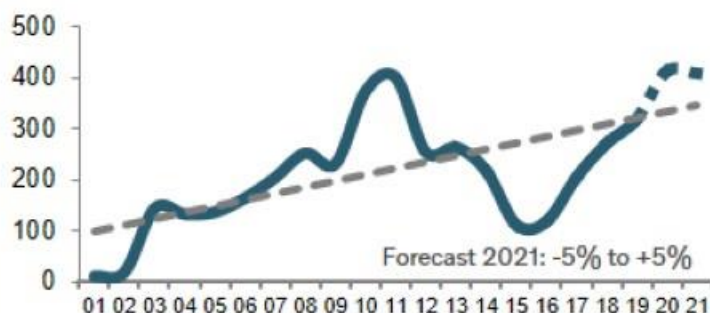
EUROPE



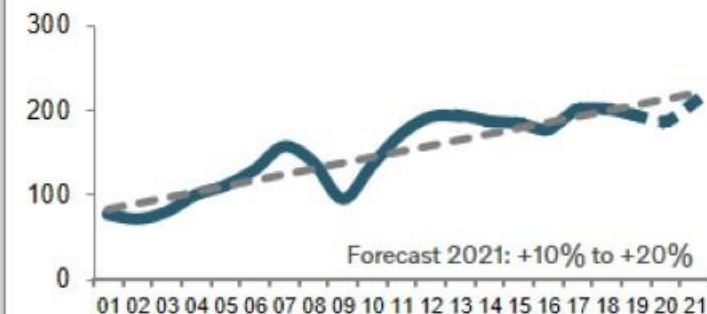
SOUTH AMERICA



CHINA



ASIA (excl. China)



Construction Equipment

QUARTERLY ORDERS +35% AND DELIVERIES +5%

NORTH AMERICA



SOUTH AMERICA



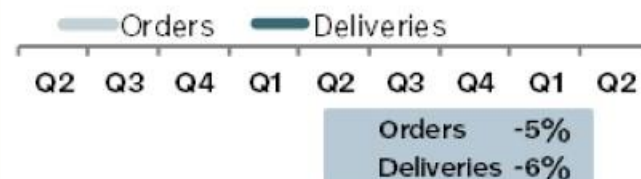
AFRICA AND OCEANIA



EUROPE



ASIA



Buses

- Orders increased by 5%
- Deliveries increased by 45%



Volvo Penta

- Orders increased by 102%
- Deliveries increased by 68%
- Acquisition of a majority stake in ZEM, a Norwegian marine battery and electric driveline solutions provider

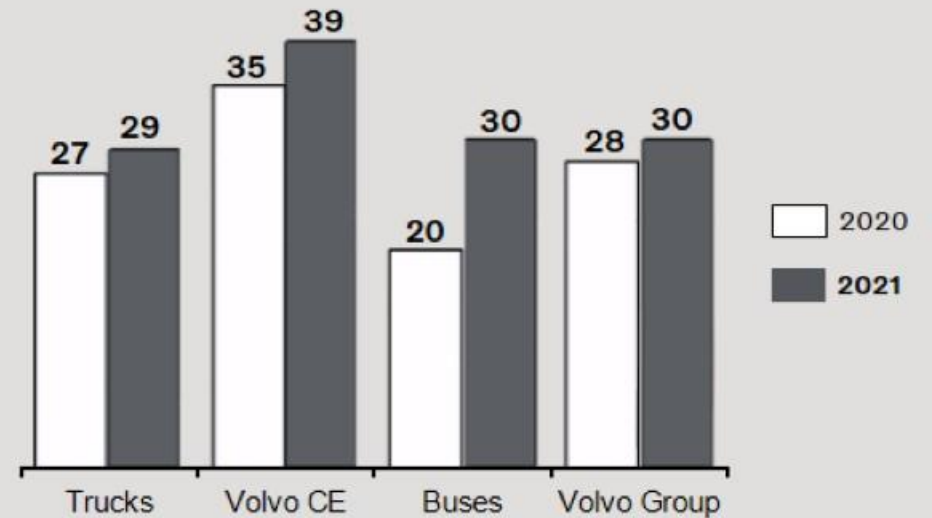


Norwegian vessel powered by an electric driveline

Financial Services

- Record new business volume for a Q2
- Continued penetration improvement
- Stable portfolio performance
- Developing new services and business models

PENETRATION RATE, %
12 months moving





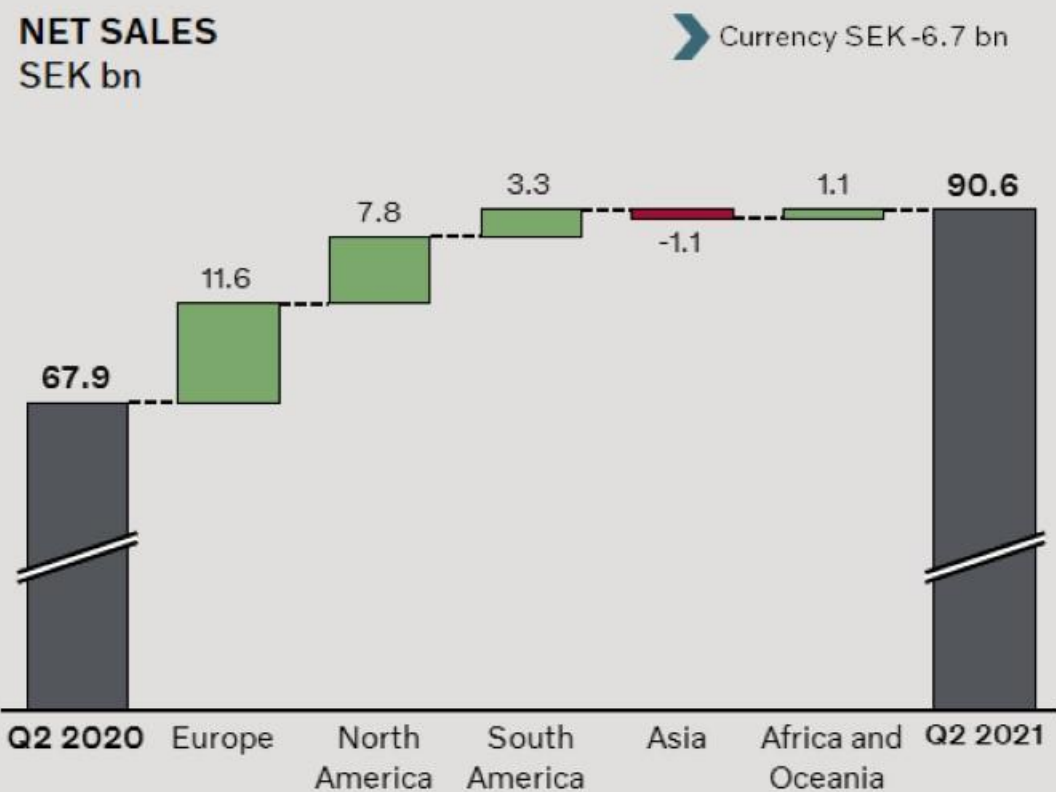
SECOND QUARTER 2021

Jan Ytterberg, CFO



Volvo Group

NET SALES PER MARKET



Figures restated for UD Trucks divestment

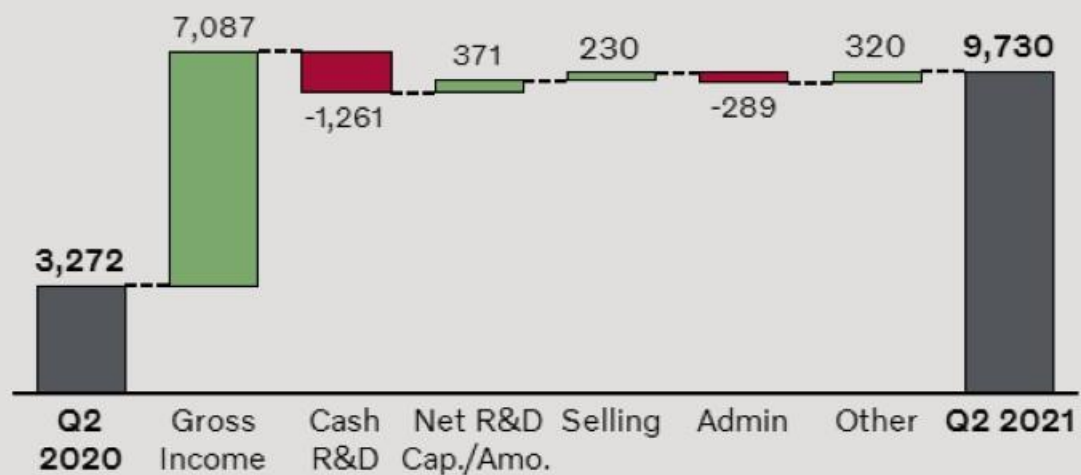


Volvo Group

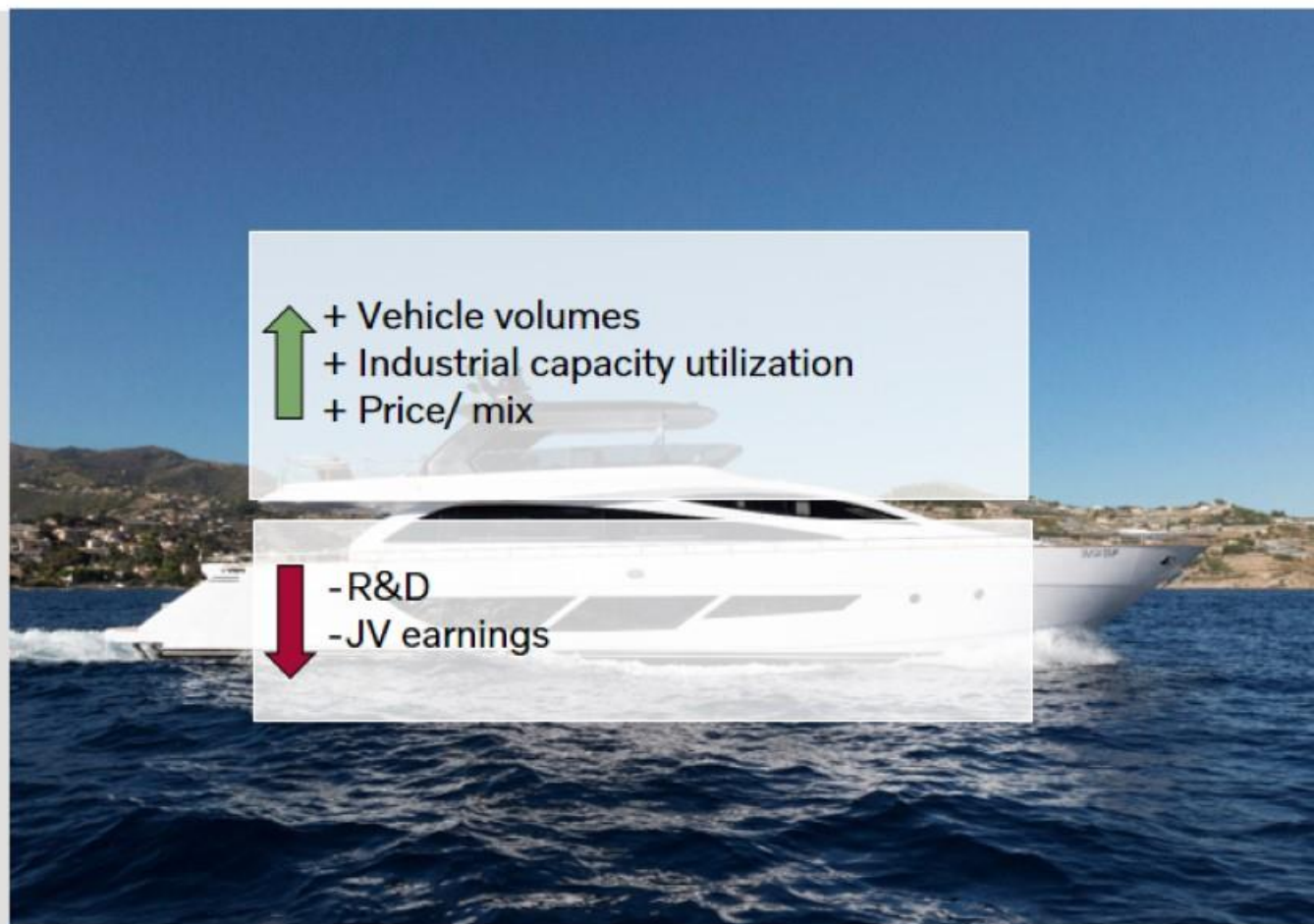
ADJUSTED OPERATING INCOME CONTRIBUTORS

ADJUSTED OPERATING INCOME* SEK M

➤ Currency SEK -1.5 bn



* For information on adjustments, see note 7 in the quarterly report



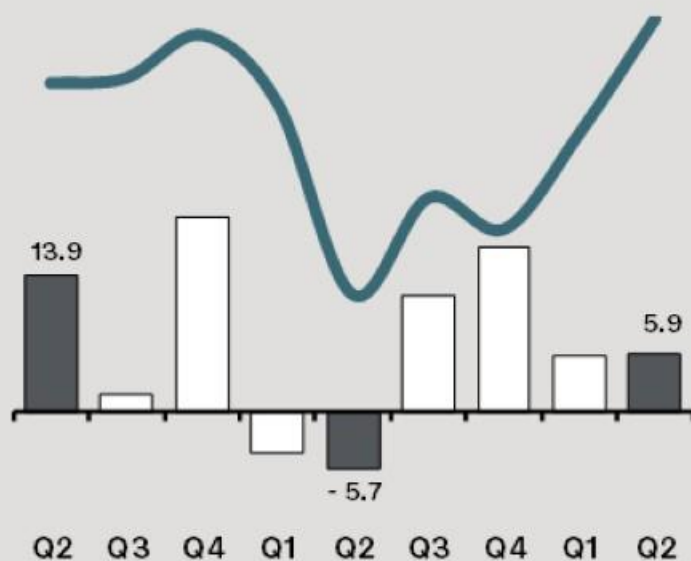
Volvo Group – Industrial Operations

CASH FLOW AND FINANCIAL POSITION

OPERATING CASH FLOW

SEK bn

— 12 months SEK 40.0 bn



OPERATING CASH FLOW

SEK bn

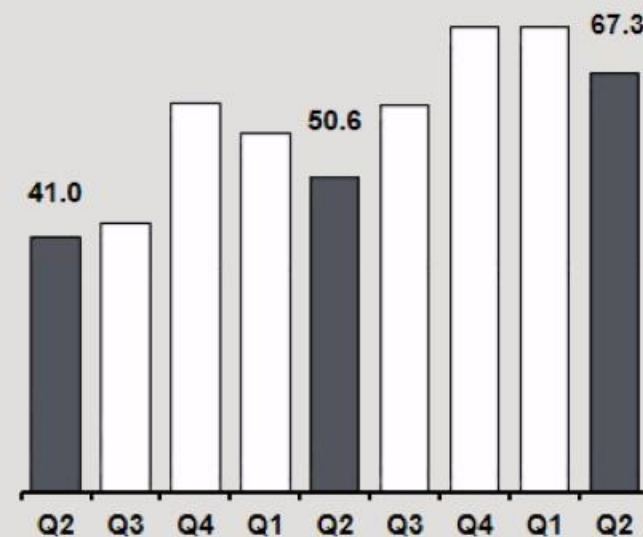
Working capital (-2.7 bn)



FINANCIAL POSITION

(Excl. pensions and lease liabilities)

SEK bn



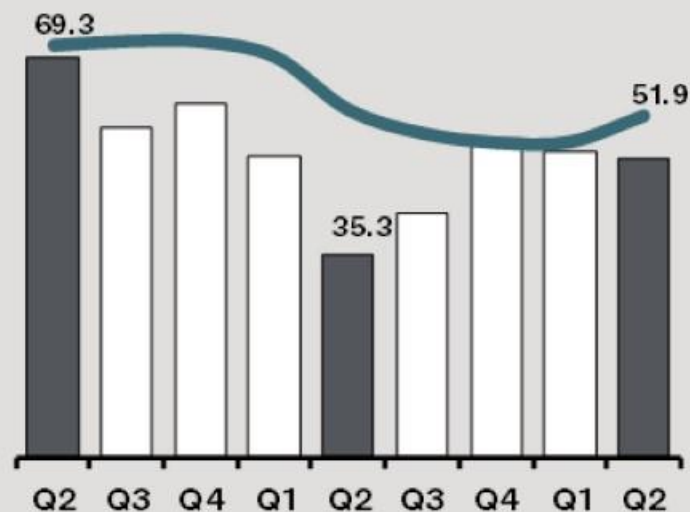
Trucks

NET SALES AND ADJUSTED OPERATING INCOME

NET SALES SEK bn

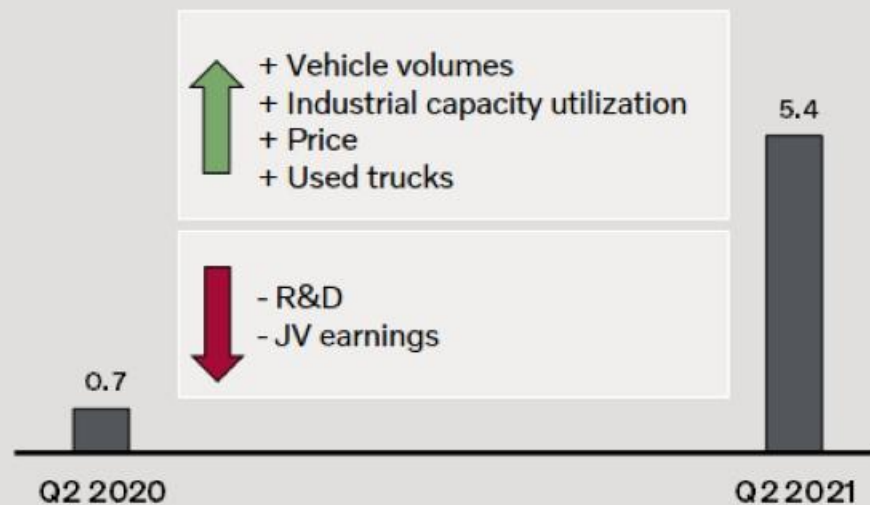
12 months SEK 202.7 bn

+47%
(excl. FX +58%)



Figures restated for UD Trucks divestment

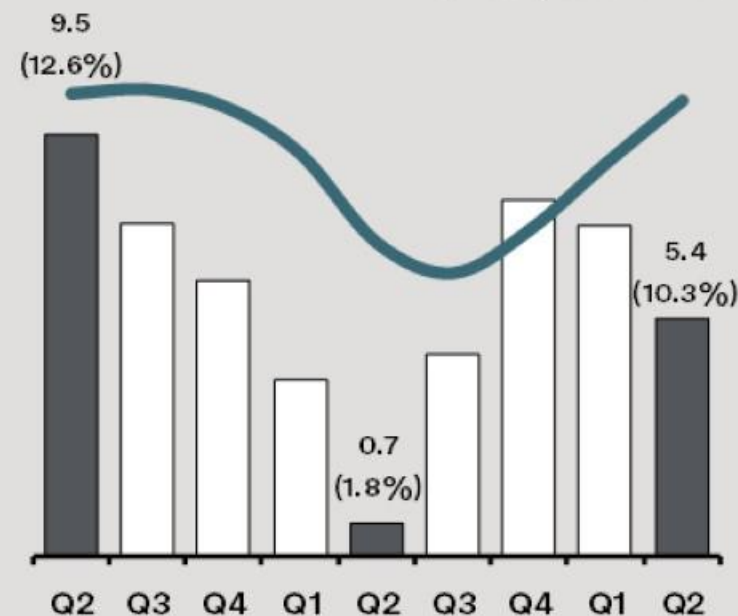
ADJUSTED OPERATING INCOME* SEK bn



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ADJUSTED OPERATING INCOME SEK bn (margin)*

12 months 11.5%
Currency SEK -0.7 bn



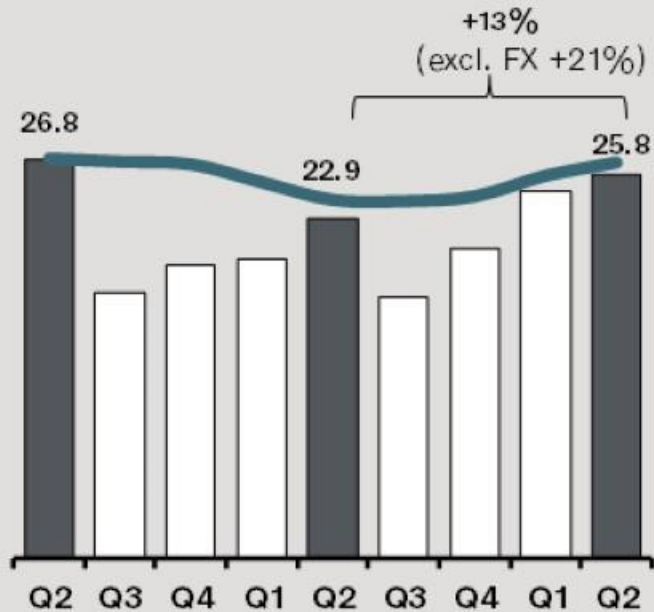
Construction Equipment

NET SALES AND ADJUSTED OPERATING INCOME

NET SALES

SEK bn

— 12 months SEK 89.0 bn



ADJUSTED OPERATING INCOME*

SEK bn



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ADJUSTED OPERATING INCOME

SEK bn (margin)*

— 12 months 12.9%
Currency SEK -0.6 bn



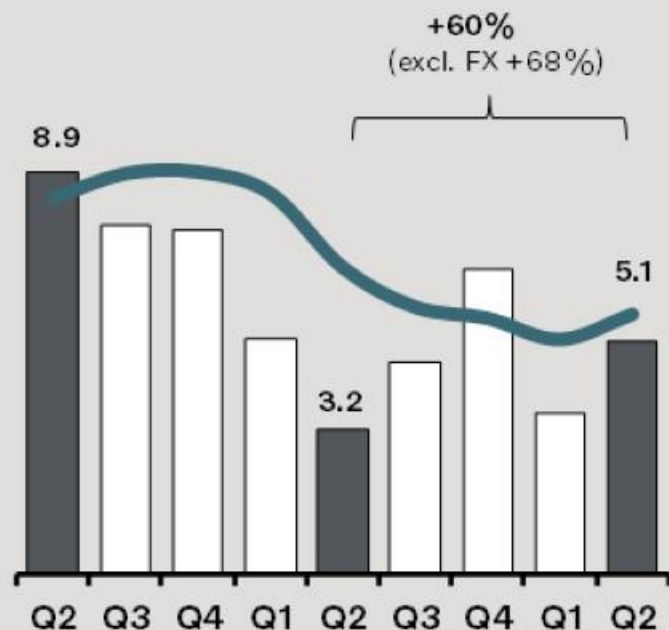
Buses

NET SALES AND ADJUSTED OPERATING INCOME

NET SALES

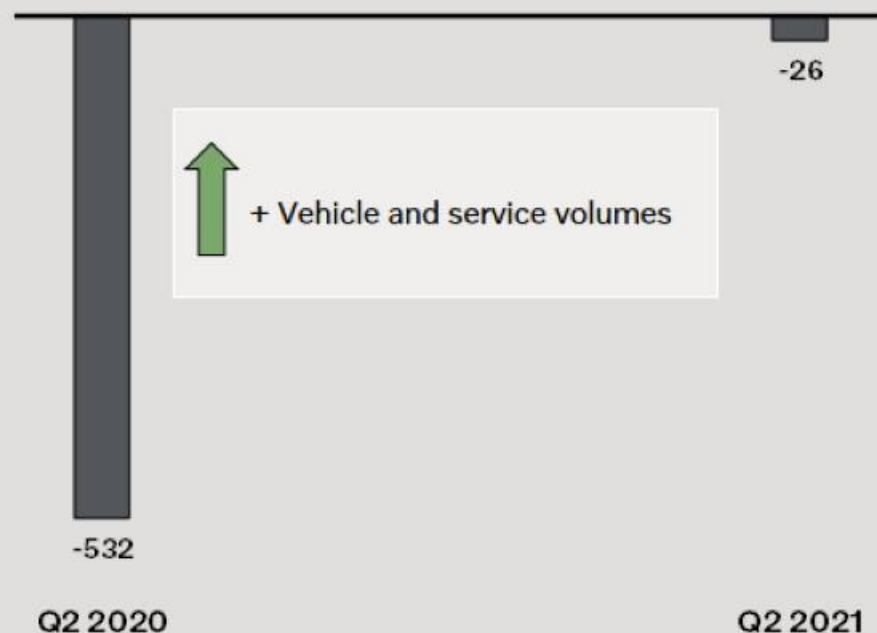
SEK bn

12 months SEK 20.1 bn



ADJUSTED OPERATING INCOME*

SEK M

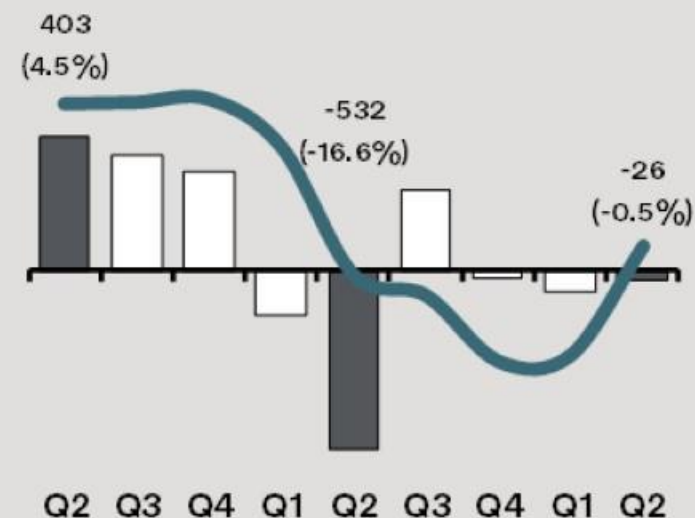


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ADJUSTED OPERATING INCOME

SEK M (margin)*

12 months 0.6%
Currency SEK -13 M



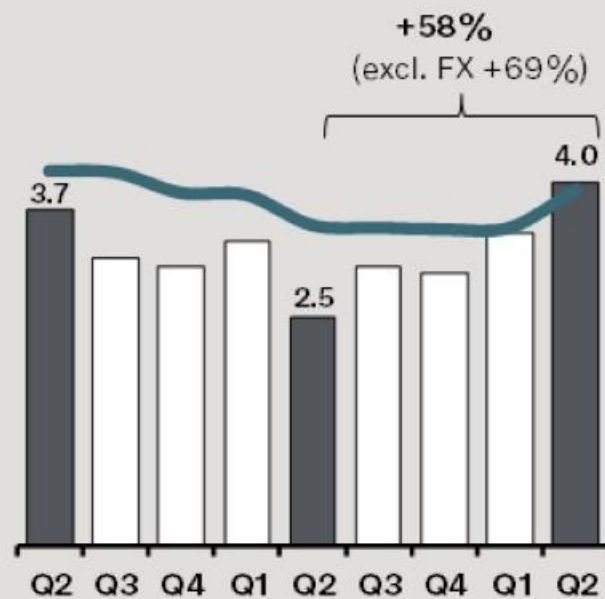
Volvo Penta

NET SALES AND ADJUSTED OPERATING INCOME

NET SALES

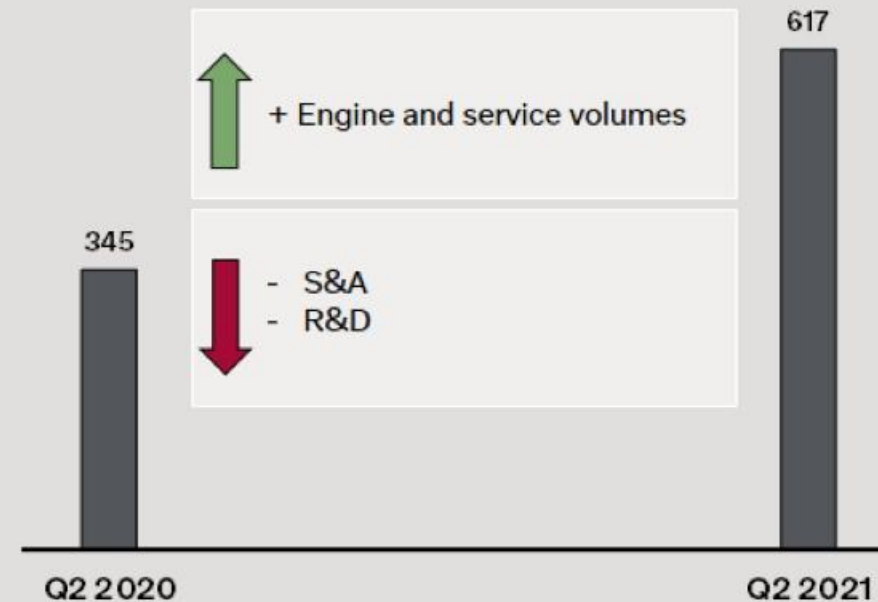
SEK bn

12 months SEK 13.4 bn



ADJUSTED OPERATING INCOME*

SEK M

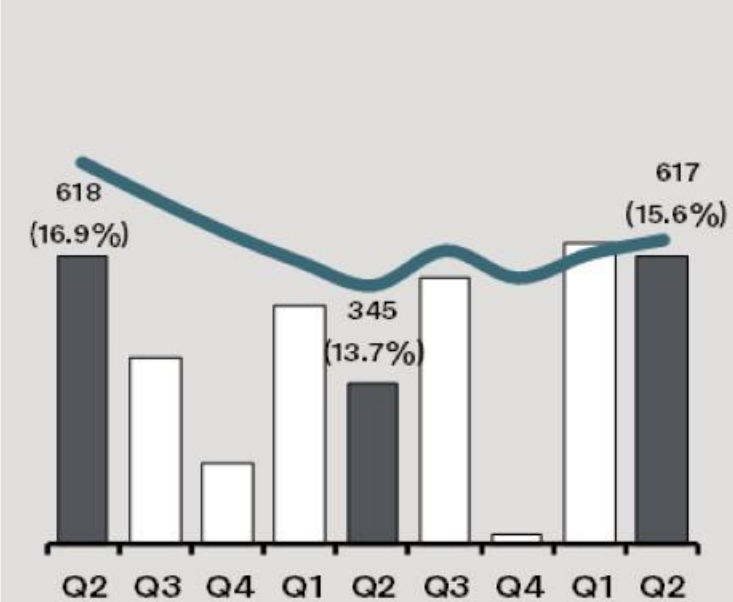


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ADJUSTED OPERATING INCOME

SEK M (margin)*

12 months 13.8%
Currency SEK -172 M



Financial Services

CREDIT PORTFOLIO AND PROFITABILITY

NEW RETAIL FINANCING

SEK bn



ADJUSTED OPERATING INCOME*

SEK M



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CREDIT PORTFOLIO & ROE

SEK bn



Volvo Group

SECOND QUARTER HIGHLIGHTS

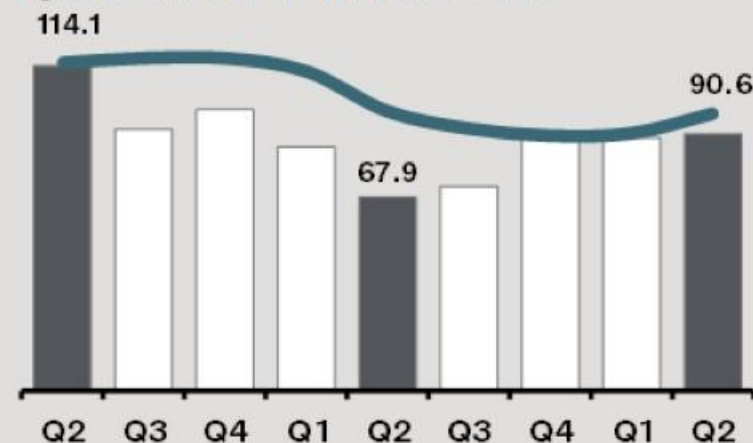
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SEK bn

12 months SEK 341 bn

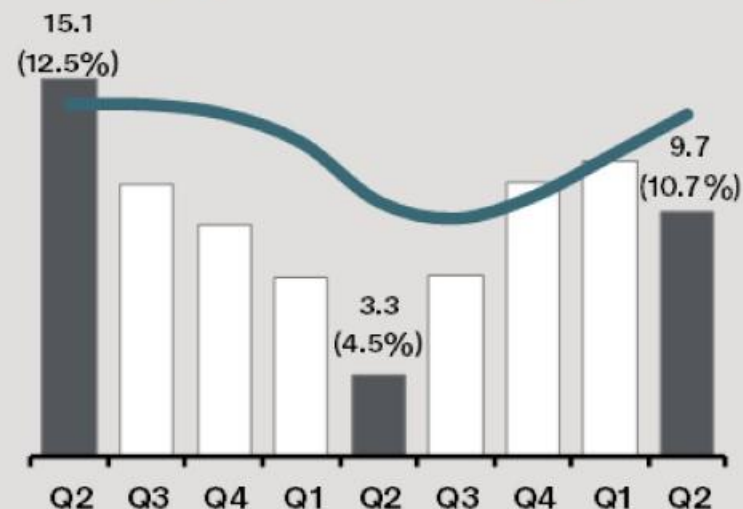
Figures restated for UD Trucks divestment



ADJUSTED OPERATING INCOME

SEK bn (margin)*

12 months 11.1%



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Q&A

