

Proposals by the Election Committee of AB Volvo to the Annual General Meeting 2026

The Election Committee's proposal as regards election of Chairman of the Annual General Meeting

The Election Committee proposes that Erik Sjöman, Justice of the Supreme Court, be elected Chairman of the Meeting.

The Election Committee's proposal as regards the number of members and deputy members of the Board of Directors to be elected by the Annual General Meeting

According to the Articles of Association, the Board of Directors is to comprise a minimum of six and a maximum of twelve members, with a maximum of an equal number of deputies. The Election Committee proposes that the number of Board members elected by the Annual General Meeting be ten and that no deputies be elected.

The Election Committee's proposal as regards remuneration to be paid to the Board members

The Election Committee proposes that the Chairman of the Board will be awarded SEK 4,430,000 (4,265,000) and each of the other members elected by the Annual General Meeting SEK 1,330,000 (1,280,000). Furthermore, the Election Committee proposes that the Chairman of the Audit Committee will be awarded SEK 700,000 (648,000), the other members of the Audit Committee SEK 370,000 (351,000) each, the Chairman of the Remuneration Committee SEK 190,000 (182,000), the other members of the Remuneration Committee SEK 140,000 (135,000) each, the Chairman of the Transformation Committee SEK 360,000 (334,000) and the other members of the Transformation Committee SEK 230,000 (219,000) each. All the above remunerations are proposed to be awarded to Board and Committee members, with the exception of the President and CEO and any employee representatives.

The Election Committee's proposal as regards election of Board members and Chairman of the Board

The Election Committee proposes the re-election of Bo Annvik, Pär Boman, Jan Carlson, Eric Elzvik, Martha Finn Brooks, Kurt Jofs, Martin Lundstedt, Kathryn V. Marinello, Martina Merz and Helena Stjernholm. Matti Alahuhta has informed the Election Committee that he will not stand for re-election.

The Election Committee proposes the re-election of Pär Boman as Chairman of the Board.

Information relating to the proposed Board members is presented below.

Pär Boman

Elected: 2024

Year of birth: 1961

Education: Engineering and Business/Economics degree, Honorary Doctor of Economics

Current assignments:

- *Chairman:* Svenska Handelsbanken AB
- *Vice chairman:* AB Industrivärden
- *Board member:* Skanska AB
- *Other:* Chair of Pensionskassan SHB Tjänstepensionsförening and Handelsbanken Research Foundations

Principal work experience and other information:

- *Chairman:* Essity AB and Svenska Cellulosa Aktiebolaget SCA
- *President and CEO:* Svenska Handelsbanken AB

Holdings in AB Volvo, own and related parties: 20,000 Series B shares and 300,000 call options in Series B shares

Independence: Considering the demands laid down in the Swedish Corporate Governance Code regarding the Board's independence, the Election Committee is of the opinion that Pär Boman is independent of the company and company management. Since AB Industrivärden controls more than 10 percent of the votes in the company, Pär Boman, due to his capacity as Vice chairman of the Board of AB Industrivärden, is not considered independent of one of the company's major shareholders

Bo Annvik

Elected: 2023

Year of birth: 1965

Education: MSc in Business Administration and Economics, the School of Business, Economics and Law at the University of Gothenburg

Current assignments:

- *President and CEO:* Indutrade AB
- *Board member:* Indutrade AB

Principal work experience and other information:

- *President and CEO:* Haldex
- *Board member:* SSAB
- *Other:* Various management positions within Volvo Car Corporation, SKF and Outokumpu

Holdings in AB Volvo, own and related parties: 45 Series A shares and 1,757 Series B shares

Independence: Considering the demands laid down in the Swedish Corporate Governance Code regarding the Board's independence, the Election Committee is of the opinion that Bo Annvik is independent of the company, company management and the company's major shareholders

Jan Carlson

Elected: 2022

Year of birth: 1960

Education: MSc in Physics and Electrical Engineering from University of Linköping

Current assignments:

- *Chairman:* Autoliv Inc. and Telefonaktiebolaget LM Ericsson

Principal work experience and other information:

- *Chairman:* Veoneer Inc.
- *President and CEO:* Autoliv Inc and Veoneer Inc.
- *President:* Autoliv Europe, Autoliv Electronics, Saab Combitech and Swedish Gate Array
- *Other:* Various management positions within the Autoliv Group, including Vice President Engineering, and Honorary Doctor at the Technical faculty of Linköping University

Holdings in AB Volvo, own and related parties: 10,000 Series B shares

Independence: Considering the demands laid down in the Swedish Corporate Governance Code regarding the Board's independence, the Election Committee is of the opinion that Jan Carlson is independent of the company, company management and the company's major shareholders

Eric Elzvik

Elected: 2018

Year of birth: 1960

Education: MSc Business Administration, Stockholm School of Economics

Current assignments:

- *Chairman:* Global Connect Group
- *Chairman Advisory Board:* Deutsche Glasfaser Group
- *Board member:* Telefonaktiebolaget LM Ericsson and Landis+Gyr Group AG
- *Other:* Senior industrial advisor to EQT

Principal work experience and other information:

- *Board member:* Fenix Marine Services and VFS Global
- *Other:* Several management positions in the Finance function at ABB including Group CFO, CFO for the Divisions Discrete Automation & Motion and Automation Products, Head of M&A and New Ventures and Head of Corporate Development

Holdings in AB Volvo, own and related parties: 7,475 Series B shares

Independence: Considering the demands laid down in the Swedish Corporate Governance Code regarding the Board's independence, the Election Committee is of the opinion that Eric Elzvik is independent of the company, company management and the company's major shareholders

Martha Finn Brooks

Elected: 2021

Year of birth: 1959

Education: BA Economics and Political Science, Yale University

MBA International Business from Yale School of Management, Yale University

Current assignments:

- *Co-chairman:* RMI
- *Board member:* Constellium
- *Board member emeritus:* CARE USA

Principal work experience and other information:

- *President and CEO:* Rolled Products and SVP in Alcan Inc.
- *President and COO:* Novelis Inc.
- *Board member:* Harley-Davidson, International Paper, Bombardier, Jabil, CARE Enterprise Inc. and privately held Algeco Scotsman
- *Other:* Various management positions in Cummins truck and bus businesses, including Global VP of Truck and Bus business

Holdings in AB Volvo, own and related parties: 25,500 American depositary receipts representing Volvo B shares (ADRs)

Independence: Considering the demands laid down in the Swedish Governance Code regarding the Board's independence, the Election Committee is of the opinion that Martha Finn Brooks is independent of the company, company management and the company's major shareholders

Kurt Jofs

Elected: 2020

Year of birth: 1958

Education: MSc Engineering, Royal Institute of Technology, Stockholm

Current assignments:

- *Board member:* Arjeplog Hotel Silverhatten AB

Principal work experience and other information:

- *Chairman:* Tieto, Vesper Holding AB and Höganäs AB
- *Board member:* Telefonaktiebolaget LM Ericsson and Feal AB
- *President:* Segerström & Svensson and Linjebuss
- *Other:* Various management positions within Telefonaktiebolaget LM Ericsson, including Executive Vice President (with responsibility for Telefonaktiebolaget LM Ericsson's Networks business), and ABB

Holdings in AB Volvo, own and related parties: 57,941 Series B shares

Independence: Considering the demands laid down in the Swedish Corporate Governance Code regarding the Board's independence, the Election Committee is of the opinion that Kurt Jofs is independent of the company, company management and the company's major shareholders

Martin Lundstedt

Elected: 2016

Year of birth: 1967

Education: MSc, Chalmers University of Technology

Current assignments:

- *Chairman:* Permobil Holding AB
- *Board member:* Autoliv Inc., Industrikraft i Sverige AB, the Confederation of Swedish Enterprise, the International Chamber of Commerce (ICC), Sweden and the European Automobile Manufacturers' Association (ACEA CV BOD)
- *Member:* European Round Table of Industry (ERT) and the Royal Swedish Academy of Engineering Sciences (IVA)

Principal work experience and other information:

- *Co-chairman:* UN Secretary-General's High-Level Advisory Group on Sustainable Transport
- *President and CEO:* Scania AB
- *Board member:* Concentric AB
- *Other:* Various management positions within Scania

Holdings in AB Volvo, own and related parties: 373,762 Series B shares and 300,000 call options in Series B shares

Independence: Considering the demands laid down in the Swedish Corporate Governance Code regarding the Board's independence and the fact that Martin Lundstedt is the President of AB Volvo and CEO of the Volvo Group, the Election Committee is of the opinion that Martin Lundstedt is independent of the company's major shareholders but not of the company nor company management

Kathryn V. Marinello

Elected: 2014

Year of birth: 1956

Education: BA from State University of New York at Albany, MBA & Doctorate from Hofstra University.

Current assignments:

- *Chairperson:* Concentrix

Principal work experience and other information:

- *Chairperson:* Ceridian Corporation and Stream Global Services, Inc.
- *Board member:* Nielsen, RealPage, General Motors Co., MasterCard US and Ares Acquisition Corporation
- *President and CEO:* PODS, Ceridian Corporation, Stream Global Services, Inc. and Hertz Global Holdings
- *Other:* Several management positions at Citibank, Chemical Bank New York (now JP Morgan Chase), First Bank Systems, First Data Corporation, General Electric (including Division President General Electric Financial Assurance Partnership Marketing and Division President General Electric Fleet Services) and Senior Advisor for Ares Management, LLC

Holdings in AB Volvo, own and related parties: 10,000 American depositary receipts representing Volvo B shares (ADRs)

Independence: Considering the demands laid down in the Swedish Corporate Governance Code regarding the Board's independence, the Election Committee is of the opinion that Kathryn V. Marinello is independent of the company, company management and the company's major shareholders

Martina Merz

Elected: 2015

Year of birth: 1963

Education: BS from University of Cooperative Education, Stuttgart

Current assignments:

- *Board member:* Robert Bosch GmbH and Umicore

Principal work experience and other information:

- *President and CEO:* thyssenkrupp AG
- *CEO:* Chassis Brakes International
- *President:* Bosch Closure Systems
- *Board member:* Siemens AG and Rio Tinto
- *Other:* Various management positions at Robert Bosch GmbH, including Executive Vice President Sales and Marketing in the Chassis System Brakes division combined with responsibility for regions China and Brazil, and member of the Board of Management of Brose Fahrzeugteile GmbH & Co.

Holdings in AB Volvo, own and related parties: 10,636 Series B shares

Independence: Considering the demands laid down in the Swedish Corporate Governance Code regarding the Board's independence, the Election Committee is of the opinion that Martina Merz is independent of the company, company management and the company's major shareholders

Helena Stjernholm

Elected: 2016

Year of birth: 1970

Education: MSc Business Administration, Stockholm School of Economics

Current assignments:

- *President and CEO:* AB Industrivärden
- *Chairperson:* Svenska Cellulosa Aktiebolaget SCA
- *Board member:* AB Industrivärden, Sandvik AB and the Confederation of Swedish Enterprise
- *Member:* The Royal Swedish Academy of Engineering Sciences (IVA)

Principal work experience:

- *Board member:* Telefonaktiebolaget LM Ericsson
- *Other:* Partner at the private equity firm IK Partners, consultant for Bain & Company and various board seats in non-listed companies

Holdings in AB Volvo, own and related parties: 8,000 Series B shares

Independence: Considering the demands laid down in the Swedish Corporate Governance Code regarding the Board's independence, the Election Committee is of the opinion that Helena Stjernholm is independent of the company and company management. Since AB Industrivärden controls more than 10 percent of the votes in the company, Helena Stjernholm, due to her capacity as President and CEO of AB Industrivärden, is not considered independent of one of the company's major shareholders

Statement explaining the Election Committee's proposal regarding Board remuneration and Board members

Proposal regarding Board remuneration

The guiding principle for the remuneration to be paid to the members of the Board is that remuneration is to be competitive in order to ensure that the Volvo Group can attract and retain highly competent Board members. The Volvo Group is a complex global organization and is active in industries currently undergoing a major transformation. It is therefore of key importance that the Volvo Group can attract Board members from all over the world. In order to be able to do so the assessment of what comprises competitive remuneration must be based on an international perspective.

The Election Committee has evaluated and discussed the level of the Board remuneration, based on the above mentioned conditions, and has considered that a certain increase of the Board remuneration is prudent for 2026. In relation to the remuneration to members of the Board Committees, the Election Committee has considered it to be justified to propose a somewhat higher increase to members of the Audit Committee and to the members of the Transformation Committee. The Election Committee has specifically considered both the scope and importance of the work performed in these Committees, where the members' workload and time commitment are substantial.

Regarding remuneration for the Chairman of the Audit Committee, the Election Committee considers the proposed increase to be justified and part of a long-term, structural adjustment of the remuneration level. The adjustment is intended to be implemented gradually over time. The rationale for this is that the responsibilities of the Audit Committee have increased in both scope and complexity, and that the Committee's work is of central importance to the company's shareholders.

Proposal regarding Board members

With respect to the Board composition, the Election Committee considers the skills and experience of the individual Board members and also strives to ensure that the Board collectively should function well and possess the necessary breadth regarding both experience and competence. In addition, the Election Committee particularly considers the value of diversity and the balance between the need for renewal and continuity on the Board. In its efforts to achieve diversity, the Election Committee considers the particular importance of equal gender distribution.

The Board has made an assessment of the Chairman of the Board and of the Board's work. The Election Committee has taken part of the summary of the assessment. The result of the assessment shows that overall the Board functions well and that it possesses skills and experience relevant to the Volvo Group.

Matti Alahuhta is not available for re-election at the Annual General Meeting 2026. Against this background, the Election Committee proposes the re-election of the remaining ten Board of Directors, with Pär Boman as Chairman of the Board. The proposal implies that the total number of Board members is ten.

Finally, the Election Committee is of the opinion that the Board members must be in a position to dedicate enough time to their task as Board members, and therefore the Election Committee has specifically considered the extent of the proposed Board members' duties and engagements outside of the Volvo Group. The Election Committee has, in summary, concluded that the proposed Board members are able to dedicate the time required to fulfil their duty as Board members of AB Volvo.

The Election Committee's proposal as regards election of Auditors

The Election Committee proposes, in accordance with the Board of Directors' and the Audit Committee's recommendation, that the registered firm of auditors Deloitte AB ("Deloitte") be elected as auditor for a period until the close of the Annual General Meeting 2027.

Statement explaining the Election Committee's proposal regarding election of Auditors

Deloitte was elected auditor for the Volvo Group at the Annual General Meeting 2018 for the period until the close of the Annual General Meeting 2022. When Deloitte was elected in 2018, the Articles of Association of AB Volvo prescribed a four-year term for auditors. However, the Articles of Association were thereafter amended at the Annual General Meeting 2021, thus allowing the election of auditors for a period of one to four years. Deloitte has thereafter been re-elected as auditor for one-year periods at each Annual General Meeting since 2022. The Board of Directors and the Audit Committee have decided to recommend the re-election of Deloitte for the coming one-year period (for the audit year 2026) and that the auditors are paid as per approved invoices. This

recommendation is based on that the performance of Deloitte is considered satisfactory, that Deloitte's fees are considered to be competitive and that a change of auditors therefore cannot be considered justified.

The Election Committee therefore proposes that the Annual General Meeting, in accordance with the Board of Directors' and the Audit Committee's recommendation, re-elects Deloitte as auditor for a period of one year until the close of the Annual General Meeting 2027.

The Election Committee proposes that the fees to the auditors shall be paid in accordance with approved invoices.

The Election Committee's proposal as regards election of members of the Election Committee

According to the instructions for the AB Volvo Election Committee (issued by the General Meeting), the Annual General Meeting is to annually appoint members to the Election Committee for the coming year and the current Election Committee shall submit a proposal therefore to the Annual General Meeting. The Election Committee shall propose five Election Committee members, whereof one member shall be the Board Chairman and four members shall be nominated by the largest shareholders based on votes as per the last bank day of January who have expressed their willingness to nominate a member.

In accordance with the instructions for the AB Volvo Election Committee, the Election Committee therefore proposes that the Annual General Meeting elect the following individuals to serve as members of the Election Committee and resolve that no fees are to be paid to the members of the Election Committee:

Fredrik Persson (AB Industrivärden)
Dick Bergqvist (AMF and AMF Funds)
Carina Silberg (Alecta)
Anders Algotsson (AFA Insurance)
The Chairman of the Board of Directors

Presentation of the activities carried out by the Election Committee

At the 2025 Annual General Meeting of AB Volvo, the following individuals were appointed to the Election Committee:

Fredrik Persson (AB Industrivärden)
Anders Oscarsson (AMF and AMF Funds)
Carina Silberg (Alecta)
Anders Algotsson (AFA Insurance)
Pär Boman, the Chairman of the Board of Directors

The Election Committee held its first meeting¹ on April 28, 2025. The Election Committee held a total of six meetings. These meetings have mainly been devoted to an evaluation of the performance of the current Board, including meetings with selected Board members and the President and CEO, succession planning, assessment of the fees to be paid to the Board members and discussions on election of auditors and audit fees.

The Election Committee has also, during its meetings, discussed and formulated its proposals to the Annual General Meeting 2026 concerning the Chairman of the Meeting and members of the Election Committee for 2026/2027.

¹ A statutory meeting, per capsulam.

The Election Committee has applied rule 4.1 of the Swedish Corporate Governance Code as diversity policy in its nomination work.

The costs incurred in the Election Committee's discharge of its assignment amount to approximately SEK 1,384,000. No fees have been paid to the members of the Election Committee.

February 2026

Election Committee for the 2026 Annual General Meeting of AB Volvo