VOLVO

Financial Services

Investor Day

Business Areas Served





Volvo Aero



Nissan Diesel



Volvo Penta

Renault

Trucks

Volvo

Equipment

Branded Finance Programs











Customer Offering



Insurance/ Service & **Maintenance Contracts** (Non Risk Based)

Operational Lease * (11.7%)

Receivables Management (0.6%)

Installment Credit (37.3%)

Finance Lease (37.0%)

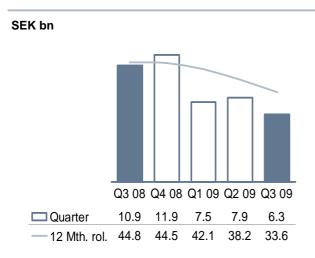
Dealer Financing (13.4%)

^{*} Residual value exposure taken by industrial & commercial operations

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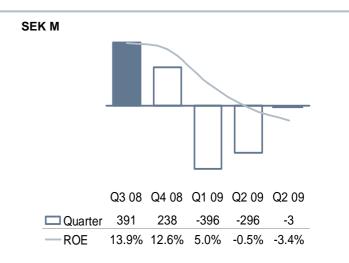
New retail financing



Highlights

- Early signs of portfolio stabilization
- Inventory reduction in September
- Continuation of difficult economic conditions

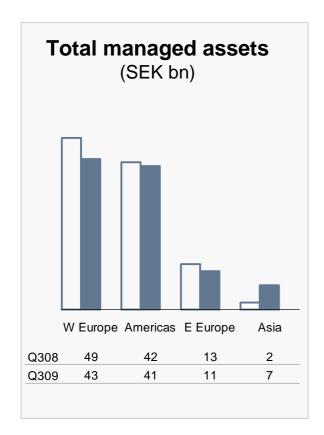
Operating income and return on equity

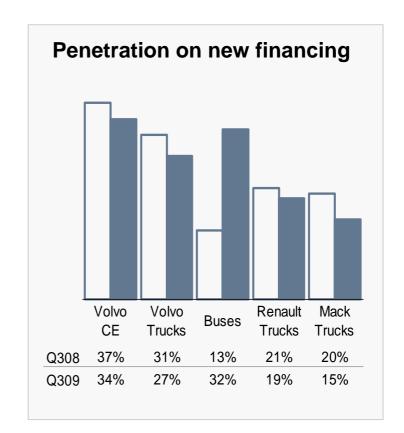


In Focus

- Debt collection activities
- Inventory management and remarketing
- Rationalization of cost structure

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Portfolio Management: Performance

Operating results continue to be impacted by delinquency and write-offs, but not to the same extent as first half of the year. Recently, we have seen signs of stabilization, albeit at low levels, in many parts of the world.

Europe:

- Motor vehicle segments remain under severe pressure
- Food industry segments continue to perform well
- Steps taken to increase remarketing capacity

Americas:

- The US portfolio continues to be impacted by the prolonged recession and surplus of used trucks
- Repossessions in the US continue at high but stable levels
- Latin America portfolio continues to perform well

Eastern Europe:

- Portfolio continues to reflect the severe economic turbulence
- The car haulage industry in Russia and the overall portfolio in Romania continue to impact the results of the Region
- The rate of decline has flattened in relation to prior months

Asia:

- Stable portfolio
- Improvements in the mining sector in China

Adaptations from the Downturn

As global economies recover, VFS will continue to optimize its business model by:

- Further developing risk mitigation strategies
 - Greater industry, customer and asset class segmentation
 - Expanding portfolio concentration guidelines to customer segment and industry categorizations
- Closely aligning with our sister BA's commercial strategies
- Reviewing and restructuring segments not meeting profitability expectations
- "Right sizing" the business according to current market conditions and forecasted demand



Optimize Group Cash Flow



Driving Joint Campaigns

- Financial programs to move new inventory
- Financial programs to redistribute used inventory
- Wholesale finance programs to facilitate movement of inventory to dealers

Optimizing Process Efficiency & Effectiveness

- Integrated processes to eliminate funding delays
- Efficient repossession processes to facilitate a quick redistribution
- Pre-approved credit lines for key accounts per market per BA