

Fourth Quarter 2004

Press Conference, February 10, 2005

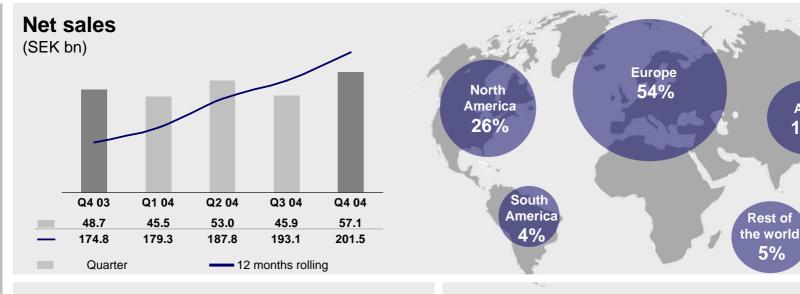
# **Highlights**

#### **Fourth Quarter**

- Strong sales growth 17%
  - High capacity utilization
  - Record deliveries in Trucks and Penta
- Improvement in operating income
  - Strong development in Trucks, Penta, VFS
  - Buses contributes
- Good control of operating capital
  - Operating cash flow 9,2bn
- EPS Q4: SEK 8.40 (loss 6.88) FY: SEK 22.35 (0.71) RoE 13,2% ( 0,4%)
- Board proposals to AGM
  - Ordinary dividend of SEK 12.50 per share
  - Cancellation of treasury stocks above 5% of company shares
  - Renewed mandate for a buy-back program up to 10%

# In Focus Going Forward

- New product launches
  - Renault Magnum
  - Volvo VT 880
  - Volvo Penta IPS
  - and more
- Supply management
- Price management
- Cash flow







Asia

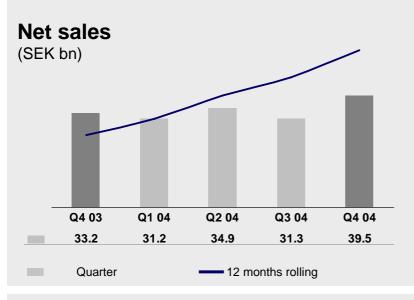
11%

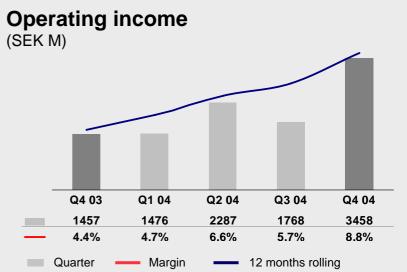
<sup>\*</sup> Excluding effects from the holding in Scania AB

# **Trucks**

#### **Fourth Quarter**







#### **Highlights**

- High deliveries and capacity utilization
- Significant improvement in operating income
  - North America
  - Improvements in all three brands

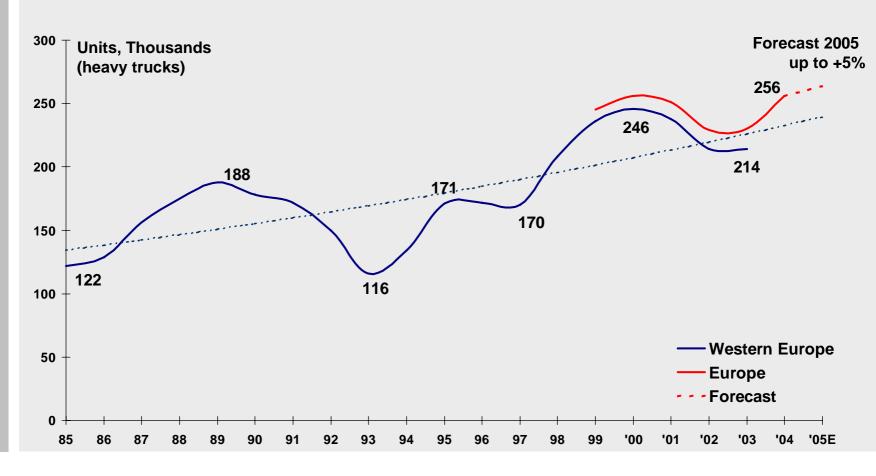
- Product launches
- Supply management
- Price management
- Cash flow

# **Heavy Duty Truck Market**

#### **Europe**

(EU members + Switzerland and Norway)



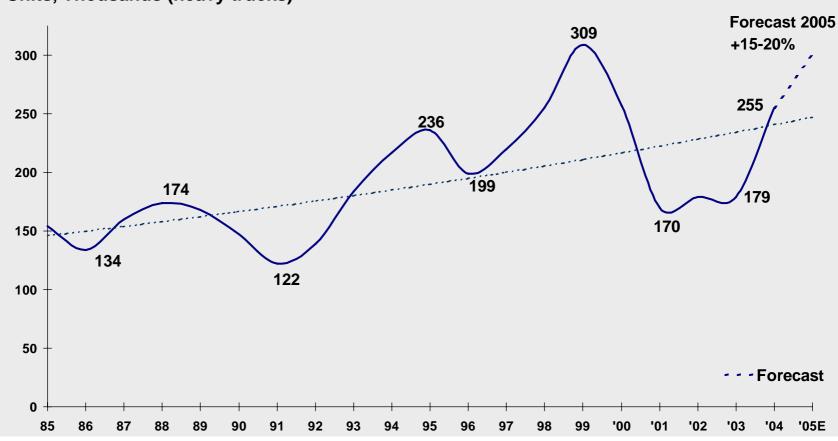


# **Heavy Duty Truck Market**

#### **North America**

**Units, Thousands (heavy trucks)** 





# **Renault Trucks**

## **New Renault Magnum**





# **Volvo Trucks**

New Volvo VT 880 and 16L engine





# **Volvo Buses**

#### **Fourth Quarter**

**Net sales** 

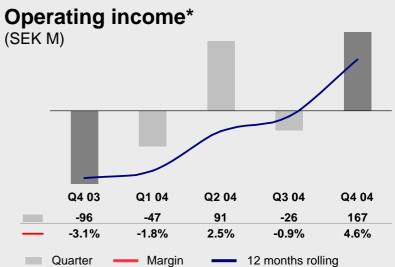
(SEK bn)





- Positive financial result
- Good order intake
- 180 buses to Stockholm





- Profitability and cash flow
- Price management
- Mexico turnaround
- Order for 1,667 buses to Santiago

<sup>\*</sup> Excluding revaluation of shares in Henlys Group.

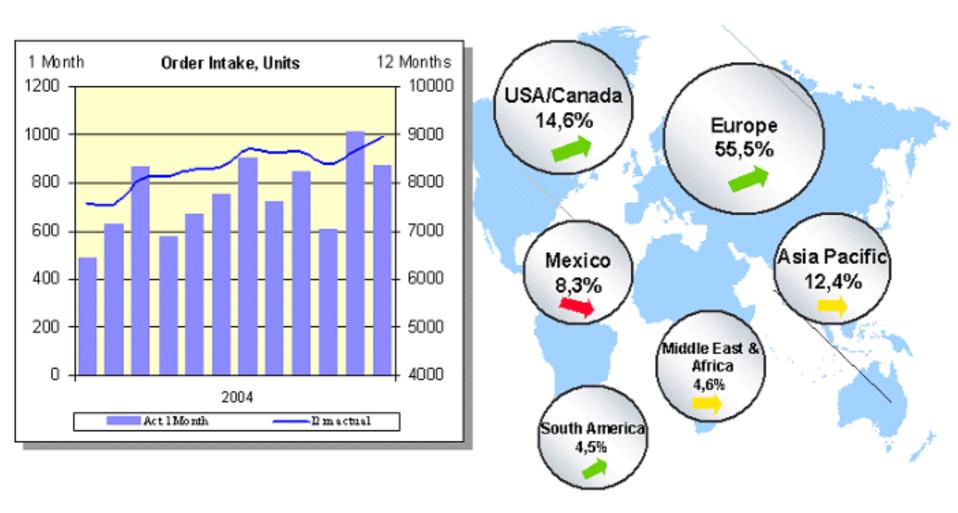
# **Volvo Buses**

1,667 buses to Santiago





# Sales by Region 2004



## **Main OECD Bus Manufacturers**

and their total worldwide production >12 tons GVW (excl. US schoolbuses)

1976	1980	1990	2000	2003	2004 Q3 numbers
Mercedes	Mercedes	Mercedes	Evobus⁴	Evobus <sup>4</sup>	Evobus⁴
Isuzu¹	Fiat	VOLVO	VOLVO	VOLVO	VOLVO
Hino¹	Leyland	Scania	Irisbus³	Irisbus <sup>3</sup>	Neom an²
Mitsubishi¹	VOLVO	Mitsubishi¹	MAN	VW Brasil	Irisbus <sup>3</sup>
Leyland	Isuzu¹	lveco	Scania	Neoman <sup>2</sup>	Hino <sup>1</sup>
Fiat	RVI	Isuzu¹	Hino <sup>1</sup>	Scania	Scania
RVI	Hino¹	RVI	VW Brasil	Hino <sup>1</sup>	VW Brasil
MAN	Scania	Hino¹	Isuzu¹	M-Fuso	
VOLVO	MAN	Setra	Neoplan	Isuzu¹	
Pegaso	Mitsubishi¹	MAN	Mitsubishi <sup>1</sup>		

<sup>1)</sup> Above 30 passengers 2) Neoplan & MAN

<sup>3)</sup> Incl. Irisbus, Iveco and Karos

<sup>4)</sup> Mercedes, Setra

# **Volvo Bus Global Range**

**INTERCITY BUSES** COACHES **CITY BUSES** YUCYI BYUL PRÉVOSTHE

**Bus Rapid Transport solution** 

# **Volvo Bus BRT Experience**

Curitiba, Brazil



Bogotá, Colombia



Leon, Mexico



Sao Paulo, Brazil



# **Volvo Bus Turnaround Program Highlights**

# Key strategies

- Customer Focus
- Breakeven Management
- Product Commonality

# Special focus areas

- Europe Turnaround Program
- Acquisition of Nova/Prevost 100%



# Volvo Bus Turnaround Program Key Customer Focus

- Focus on profitable markets/segments
- New commercial structure
- Complete offer
- Bus Service Centers
- Improved product quality

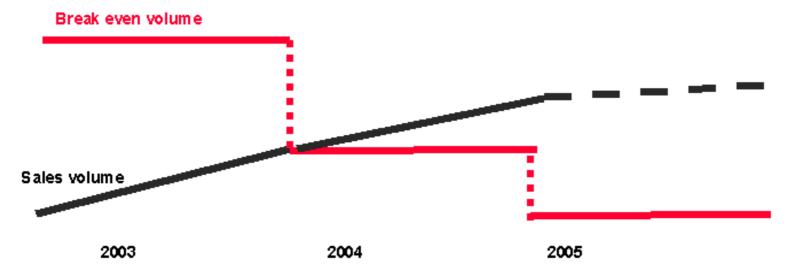




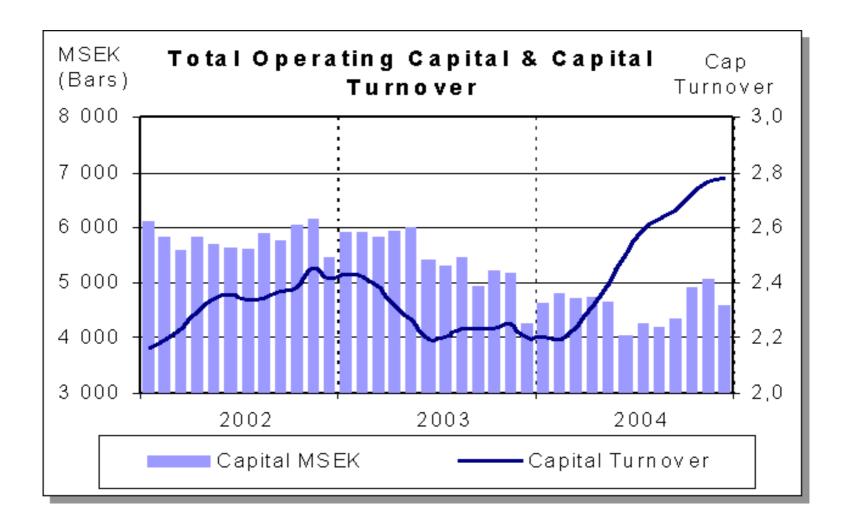
- Improved customer satisfaction
- Profitable deals

# Volvo Bus Turnaround Program Breakeven Management

- New company structure
- One Industrial system
- Product commonality
- Capital management



# **Volvo Bus Turnaround Program**



# **Volvo Bus Turnaround Program Product Commonality**







Brake system

Electrical system

Engine system

Body components

Chassi platform



### **Focus 2005**

- Towards next level of profitability
- Execute key strategies
- Price management
- Mexico turnaround
- China development
- Euro IV/V development

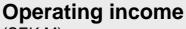


# **Volvo Construction Equipment**

#### **Fourth Quarter**









#### **Highlights**

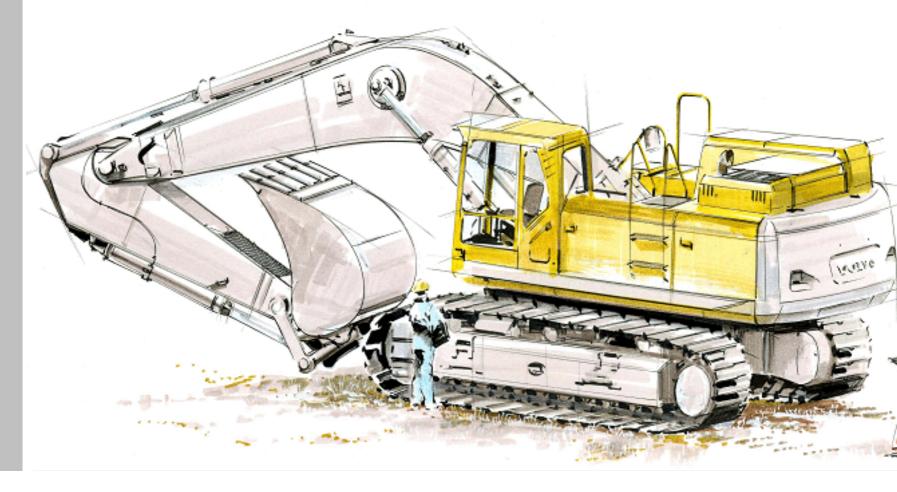
- Heavy construction equipment market up 14%
  NA +41%, Eur. +11%, Int.+3%
- Volvo CE sales growth +24%
- Operating income affected by currency and material cost
- LB Smith divestiture substantially completed

- Reduce operating costs
- Price management
- ConExpo

# **Volvo Construction Equipment**

New 70 ton excavator presented





## Volvo Penta

#### **Fourth Quarter**







#### **Highlights**

- Continued sales increase
- Full year operating margin exceeds 10%
- Launch of IPS drive system

- Logistic and delivery quality
- Cost control
- Cash flow

# **Volvo Penta** Volvo Penta IPS – new drive system

# Volvo Aero

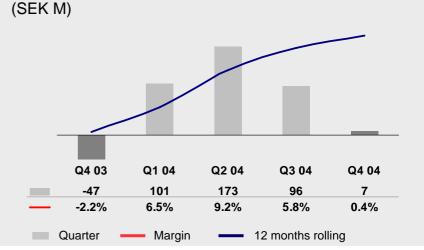
#### **Fourth Quarter**

# Operating income

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Net sales (SEK bn)





#### **Highlights**

- Air traffic steadily growing
- Aircraft ordering picking up
- Still weak after market for Volvo Aero
- Participation in GEnx engine

- Upturn management in components
- Profitable growth
- The aftermarket business
- Cash flow

# Volvo Aero

#### Participation in GEnx engine





#### **GEnx to power:**

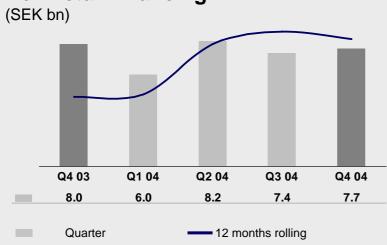
- Airbus A350
- Boeing 787

# **Volvo Financial Services**

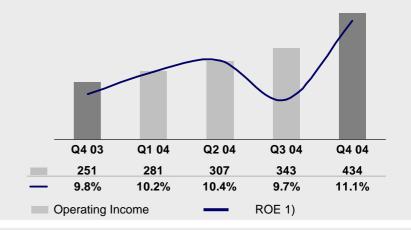
#### **Fourth Quarter**







# **Operating income and return on equity** (SEK M)



#### **Highlights**

- Strong profitability in all sectors
- Portfolio performing well
- Steady controlled asset growth

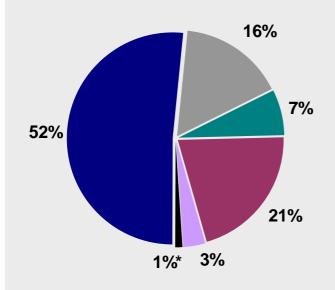
- Continued business cycle management
- Customer focus
- Developing markets

# **Volvo Financial Services**

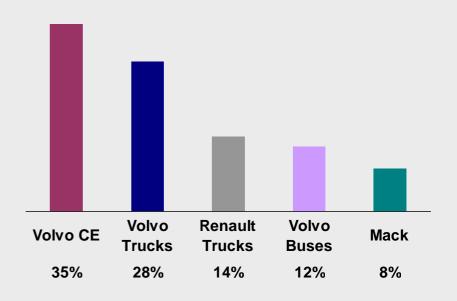
#### Fourth Quarter - isolated



#### **New financing**



#### Penetration on new financing





# Volvo Group

#### **Summary**

- Strong sales development
- Continued profitability improvement
- New product launches
- Board proposal
  - Ordinary dividend of SEK 12.50 per share
  - Cancellation of treasury stocks above 5% of company shares
  - Renewed mandate for a buy-back program up to 10%
- 1.8bn remaining from ongoing buy-back program

# VOLVO